

# A Model of Add-on Pricing

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## **Abstract**

This paper develops a model of competitive price discrimination with horizontal and vertical differentiation. The main application is to add-on pricing – advertising low prices for one good in hopes of selling additional products at high prices. Price discrimination is self-reinforcing: the model sometimes has both equilibria in which all firms practice price discrimination and equilibria in which none do. The paper focuses on the Chicago-school argument that profits earned on add-ons will be competed away via lower prices for advertised goods. The most important observation is that the adoption of add-on pricing practices can create an adverse selection problem that makes price-cutting unappealing, thereby raising equilibrium profits. Although profitable when jointly adopted, using add-on pricing is not individually rational in the simplest model with endogenous advertising strategies. Several models that could account for the prevalence of add-on pricing are discussed.

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# 1 Introduction

In many businesses it is customary to advertise a base price for a product and to try to sell additional “add-ons” at high prices at the point of sale. The quoted price for a hotel room typically does not include phone calls, in-room movies, minibar items, dry cleaning, or meals in the hotel restaurant. Advertised prices for personal computers are typically for computers with little memory, a low-capacity hard disk, and no separate video card. Appliance stores push extended warranties. Car rental agencies push insurance and prepaid gasoline. New car dealers hope to service cars they sell. Manufacturers of new homes offer a plethora of upgrades and options that can add hundreds of thousands of dollars to their price. When one takes a broad view of what constitutes add-on pricing it can be a challenge to think of a business that doesn’t sell add-ons.

Add-ons are clearly a major source of revenues for many firms.<sup>1</sup> Some consumer groups complain bitterly about them. Whether we should really care much about add-ons is less clear, however. The examples given above all involve fairly competitive industries. The classic Chicago-school argument would be that profits earned on add-ons will be competed away in the form of lower prices for the base good.<sup>2</sup> In this paper, I develop a competitive price discrimination model to examine this and other issues.

The model is similar to that of Lal and Matutes (1994), but with vertical as well as horizontal taste differences. Two firms are located at the opposite ends of a Hotelling line. Each firm has two products for sale: a base good and an add-on. The add-on provides additional utility if consumed with the base good. There are two continuums of consumers: “high types” with a low marginal of income; and “low types” or “cheapskates” with a high marginal utility of income. Within each subpopulation, consumers have unit demands for the base good with the standard uniformly distributed idiosyncratic preference for buying from firm 1 or firm 2. I equate the “practice of add-on pricing” with playing a game in which firms only announce the price of the base good so consumers must incur a sunk cost to learn a firm’s price for the add-on. The analysis consists primarily of contrasting the outcome of this game with the outcome of a “standard pricing game” in which the firms simultaneously announce both a price for the base good and a price for a

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<sup>1</sup>Credit card companies, for example, were reported to have received \$7 billion in late payment fees in 2001. See <http://money.cnn.com/2002/05/21/pf/banking/cardfees/>.

<sup>2</sup>Two formalizations of this argument can be found in the literature. Lal and Matutes (1994) develops a model of loss-leader pricing in which the Chicago view is true to an extreme – every consumer purchases the same bundle at the same price regardless of whether the prices of add-ons are or are not advertised. Verboven (1999) analyzes a model of add-on pricing with different assumptions about preferences in which add-on pricing again has no effect on profits.

bundle containing the base good and the add-on.<sup>3</sup>

The most important assumption of the model is that “high type” consumers are both more likely to buy high-priced add-ons and less likely to switch between firms to take advantage of a small price difference. This is intended to fit to two types of applications. The traditional application would be to discrimination between wealthy versus poor consumers (or businessmen versus tourists). Both assumptions about behavior would be natural consequences of wealthy consumers’ having a lower marginal utility of income. A second “behavioral” application would be to sophisticated vs. unsophisticated consumers – with unsophisticated consumers as the high types. Unsophisticated consumers may be less sensitive to price differences because they are worse at comparison shopping.<sup>4</sup> They may also be more likely to intentionally or unintentionally buy overpriced add-ons, e.g. they may incur late-payment fees on their credit cards or be talked into unnecessary rental car insurance.

Section 3 of the paper shows that whether firms practice add-on pricing is irrelevant when the preferences of the high and low types are not too different. It is not hard to construct models in which practicing add-on pricing has no effect: the simplest would be a price competition game where firms announce a price and then are allowed to charge all consumers exactly \$17 more than the price they announced. The mechanism behind the irrelevance result of section 3 is similar. Because types aren’t very different, firms sell the add-on to everyone rather than trying to use it to price discriminate. As a result, having an unadvertised add-on is just like having an extra \$17 fee that everyone pays. One could think of section 3 as contributing to the literature in showing that Lal and Matutes’ irrelevance result (1994) is robust to adding a small amount of vertical differentiation. Lal and Matutes’ result, however, is nonrobust to other minor changes, so this is of limited interest. I include section 3 primarily to provide a base case that can be contrasted with later results about add-on pricing being important.

Section 4 analyzes the model in a more interesting case. The preferences of the high and low types are assumed to be more different. One consequence of this is that the “standard pricing game” becomes a competitive second degree price discrimination model. It has an

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<sup>3</sup>In this regard the paper is similar to Verboven (1999), which also analyzes these two games in an environment with horizontal and vertical differentiation. Verboven’s paper, however, is more like those of Holton (1957), Lal and Matutes (1994) and Gabaix and Laibson (2004) in that it focuses on the fact that add-ons are sold at high prices. It does not explicitly discuss whether profits earned on add-ons are competed away, and does not identify the effect highlighted in this paper. Indeed, the competition-softening effect I highlight is not present in Verboven’s model due to a difference in the structure of the vertical preferences.

<sup>4</sup>Hausman and Sidak (2004) present evidence that less-educated and lower-income customers pay more for long distance service.

equilibrium where the firms offer the base good at a low price and the base good plus the add-on at a higher price, and consumers self-select with the low types buying the base good and the high types also buying the add-on. One reason why most work on price discrimination examines monopolies is that competitive second degree price discrimination models can be complicated. The model of this paper illustrates that they can also be simple: the incentive compatibility constraints all turn out to be nonbinding, so one can (almost) just analyze competition for the low- and high-types separately. Another interesting feature of the standard pricing game is that it sometimes has multiple equilibria: there can be a second equilibrium in which the firms don't discriminate. The multiplicity reflects that the benefits of price discrimination are larger when one's rival is discriminating.

The paper's most important contribution is that it identifies a reason why the joint adoption of add-on pricing may raise equilibrium profits. This also comes out in section 4, where the add-on pricing game is shown to have an equilibrium with higher profits than any of the equilibria of the standard pricing game. The mechanism may be practically important for understanding how firms survive in a number of industries. In many of the examples I mentioned, e.g. hotels, car rental agencies, and retail stores, firms are minimally differentiated and yet prices must be substantially above marginal costs to let firms recover fixed costs. The effects of add-on pricing could be an important addition to the set of explanations for how marginal cost pricing can be avoided.

The mechanism behind the result is fairly intuitive. In the add-on pricing game, it is obvious that the add-ons will be very expensive – as in Diamond's (1971) original search model (and Lal and Matutes (1994)) the fact that firms will otherwise have an incentive to make the unadvertised prices  $\epsilon$  higher than consumers expect leads to the add-ons being sold at the monopoly price. The more important question is whether the rents earned selling add-ons are fully competed away. One way to think about why they are not in the situations analyzed in section 4 is to think of the firms as intentionally creating an adverse selection problem in order to soften competition. By now even introductory economics classes explain how adverse selection limits the completeness of health insurance policies: if a firm were to offer a more complete policy, then it would attract a customer pool with disproportionate share of sick people. When customers are heterogeneous in their marginal utility of income, there is a similar selection effect in any business: a firm that undercuts its rivals on price will attract a customer pool that contains a disproportionate share of cheapskates. If each firm sells a single good, this is a selection effect, but not an adverse selection effect: a cheapskate's money is as good as anyone else's. When firms offer

multiple goods and add-on pricing policies keep the low- and high quality prices far apart, the selection becomes adverse: firms do not want to attract a large number of cheapskates who only buy the low-priced item (which may even be sold at a loss). The incentive to cut price is reduced and equilibrium profits go up.

Some of the welfare results are exactly as one would expect. Comparing the equilibrium of the add-on pricing game with the equilibrium of the standard pricing game (in which add-ons are cheaper), I note that high-type consumers are made worse off and low-type consumers are made better off by the practice of add-on pricing. A more interesting welfare result concerns what would happen if the government could mandate that the add-on must be provided free of charge, e.g. via laws like those mandating that landlords in Massachusetts cannot charge tenants for water and that rental car companies in California cannot charge for a spouse as an additional driver. In contrast to what what one normally finds in monopoly price discrimination models (and in contrast to basic intuition about restricting consumer choice being bad), such a policy would make all consumers better off. High types gain because they pay lower prices. Low types are better off despite paying more because they get a higher quality good.

Section 5 turns to the question of how one can account for the prevalence of add-on pricing. The first observation is that in the simplest model with an endogenous choice of what to advertise, practicing add-on pricing is not individually rational. Deviating from using add-on pricing would let a firm exploit a rival that has less pricing flexibility. Section 5 then discusses a variety of ways in which one could write down models in which add-on pricing is individually rational. One is to suppose that there are per product advertising costs. Another relies on tacit collusion. Another is a behavioral explanation: the additional profits that a firm may extract from rational consumers by advertising prices for add-ons may be outweighed by losses incurred when the advertisements inform irrational consumers.

Section 6 examines a variant of the model in which only a small fraction of the population are cheapskates. In this model adopting add-on pricing is a classic example of a competitive strategy that turns lemons into lemonade. It does not just mitigate the damage that cheapskates do to equilibrium profits; it creates an environment where firms benefit from the presence of cheapskates.

Section 7 relates the paper to the literatures on loss-leaders, competitive price discrimination, switching costs, and other topics. Section 8 concludes.

## 2 Model

I consider a variant of the standard competition-on-a-line model with vertical as well as horizontal differentiation. There are two firms indexed by  $i \in \{1, 2\}$ . Each firm sells two vertically differentiated goods,  $L$  and  $H$ , and prices  $p_{iL}$  and  $p_{iH}$ . The firms can produce either  $L$  or  $H$  at a constant marginal cost of  $c$ .<sup>5</sup> Consumers differ in two dimensions. First, they differ in their marginal utility  $\alpha$  of income. There are a unit mass of consumers with  $\alpha = \alpha_h$  and a unit mass of consumers with  $\alpha = \alpha_\ell$ . We assume  $\alpha_h < \alpha_\ell$ . Thinking about their willingness to pay I will refer to group  $h$  as the “high” types and to group  $\ell$  as the “low” or “cheapskate” types. Within each group customers are differentiated by a parameter  $\theta \sim U[0, 1]$  that reflects how well the two firms’ products match their tastes.<sup>6</sup> Assume that each consumer wishes to purchase at most one unit of one of the two products. Assume that a consumer receives zero utility if he or she does not make a purchase. If a consumer of type  $(\alpha, \theta)$  purchases exactly one unit his or her utility is

$$u(q_{1L}, q_{1H}, q_{2L}, q_{2H}; \alpha, \theta) = \begin{cases} v - \theta - \alpha p_{1H} & \text{if } q_{1H} = 1 \\ v - (1 - \theta) - \alpha p_{2H} & \text{if } q_{2H} = 1 \\ v - w - \theta - \alpha p_{1L} & \text{if } q_{1L} = 1 \\ v - w - (1 - \theta) - \alpha p_{2L} & \text{if } q_{2L} = 1 \end{cases}$$

Note the assumption of a lower marginal utility of income implies that the high types have a higher incremental valuation for high quality in money terms and are less sensitive to price differences between the firms. One could apply the model to any situation where this association makes sense even if it has nothing to do with differences in the marginal utility of wealth. For example, in the credit card market the low types could be wealthier, more sophisticated consumers who compare annual fees and interest rates more carefully when choosing between offers and who also are less likely to incur late payment fees.

Sections 3 and 4 will contrast the outcomes of two games: a standard price competition game in which the firms simultaneously post prices for both products; and an add-on pricing game where the firms post prices for good  $L$  and reveal their prices for good  $H$  only when consumers visit the firm. Consumers will, of course, have rational expectations about the nonposted prices. To model what happens if (out of equilibrium) these expectations turn out to be incorrect, I adopt a version of Diamond’s search model where consumers incur a small sunk cost of  $s$  utils in visiting a firm. This cost must be incurred to purchase from a store or to learn its price for good  $H$ . Timelines for the standard pricing game and the

<sup>5</sup>Good  $L$  can be thought of as a “damaged good” as in Deneckere and McAfee (1996).

<sup>6</sup>Note that I have fixed the range of the idiosyncratic taste parameter. To capture markets with only a small amount of horizontal differentiation, one would assume that  $\alpha_\ell$  and  $\alpha_h$  are both large.

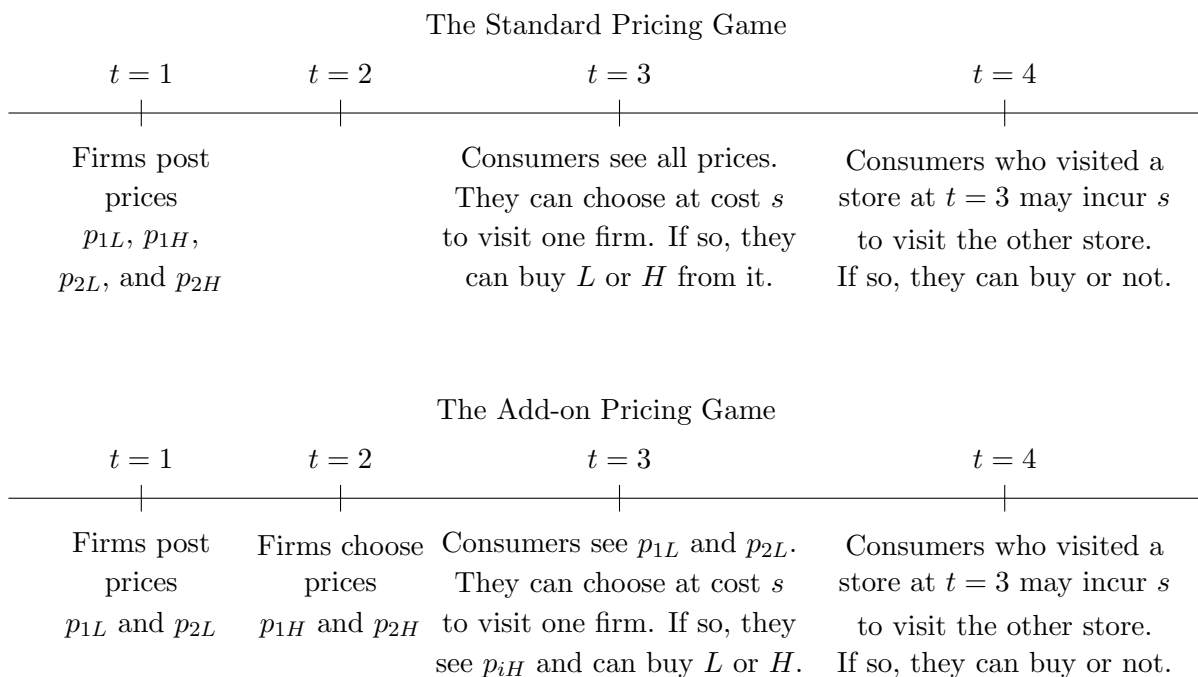


Figure 1: Timelines for the standard pricing and add-on pricing games

add-on pricing game are shown in Figure 1.<sup>7</sup> The standard pricing game is similar, but with each firm choosing both prices at  $t = 1$  and with consumers observing all prices.

In analyzing the model I will look at sequential equilibria. If the model were specified as a game between the firms with consumer behavior represented by demand functions, then it would be a complete information game in which one would require subgame perfection. With consumers as players in the game, however, one must deal with consumers' beliefs about the nonposted prices. The key restriction that sequential equilibrium places on these beliefs is that if a consumer visits firm 1 at  $t = 3$  and learns that it has deviated from its equilibrium strategy, then the consumer continues to believe that firm 2's nonposted price is given by firm 2's equilibrium strategy. In the standard pricing game the sequential and subgame perfect equilibria coincide.

In the model all consumers will purchase either  $L$  or  $H$  in equilibrium if  $v$  is sufficiently large. Rather than letting this paper get cluttered with statements about how large  $v$  must be at various points, I will just make the blanket assumption here that  $v$  is sufficiently large so that all consumers are served in the relevant cases and not mention it again.

<sup>7</sup>The slightly odd-looking assumption that consumers can not visit a store at  $t = 4$  if they have not visited a store at  $t = 3$  is a device to rule out equilibria in which all consumers wait until  $t = 4$  to shop and thereby lose the opportunity to switch stores if prices are not as they expect.



### 3 The Lal-Matutes benchmark: add-ons sold to everyone have no effect

Although Lal and Matutes (1994) is best-known for its conclusion that multi-product retailers may advertise a single good as a loss leader to save on per product advertising expenditures, it also contains an irrelevance result about loss-leader pricing – it shows that the bundle of goods each consumer purchases and the total amount each consumer pays are exactly the same with loss-leader pricing as they are when all prices were advertised.<sup>8</sup> With no advertising costs this results in profits being equal as well. When  $\alpha_h = \alpha_\ell$ , the add-on pricing game of this paper is essentially the same as that of Lal and Matutes. In this section, I verify that the irrelevance result also carries over when  $\alpha_h$  and  $\alpha_\ell$  are a bit different.

Intuitively, the result should not be surprising. When  $\alpha_\ell$  and  $\alpha_h$  are not too different, customers can forecast that they will be held up for the low type’s valuation for the add-on once they visit the firm. Hence, it is little different from a game where instead of announcing their prices, firms announce a number that is exactly \$17 below their price. The argument is virtually identical to that of Lal and Matutes (and tedious) so I will not try to prove it under the weakest possible assumptions and will only sketch the argument in the text leaving the details to the appendix.

**Proposition 1** *Suppose  $\alpha_\ell/\alpha_h \leq 1.6$ . Write  $\bar{\alpha}$  for  $(\alpha_\ell + \alpha_h)/2$ . Then for  $v$  sufficiently large*

- (a) *In any symmetric pure-strategy sequential equilibrium of the standard pricing game all consumers buy the high-quality good from the closest firm at a price of  $c + 1/\bar{\alpha}$ .*
- (b) *In any symmetric pure-strategy sequential equilibrium of the add-on pricing game all consumers buy the high-quality good from the closest firm at a price of  $c + 1/\bar{\alpha}$ .*

#### Sketch of Proof

(a) In the standard pricing game, if all consumers buy  $H$  at a price of  $p_H^*$ , then if firm 1 deviates to a price  $p_{1H}$  in a neighborhood of  $p_H^*$  its profits are

$$\pi_1(p_{1H}) = \left(1 + \frac{\alpha_\ell + \alpha_h}{2}(p_H^* - p_{1H})\right)(p_{1H} - c)$$

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<sup>8</sup>The exact irrelevance result obviously requires special assumptions. Most notably, demands are assumed to be inelastic up to a cutoff point. I have chosen to make the same assumptions here both because it makes the model tractable and because it creates the contrast that highlights the competition-softening effect discussed in the next section.

A necessary condition for Nash equilibrium is that the derivative of this expression be zero at  $p_{1H} = p_H^*$ . This gives  $p_H^* = \frac{1}{2} \left( c + \frac{1}{\bar{\alpha}} + p_H^* \right)$ , which implies that any equilibrium of this form has  $p_H^* = c + 1/\bar{\alpha}$ .

The proof in the appendix verifies that the various possible nonlocal deviations also do not increase a firm's profits and hence that any profile where each firm's prices satisfy  $p_{iH} = c + 1/\bar{\alpha}$  and  $p_{iL} \geq c + 1/\bar{\alpha} - w/\alpha_\ell$  does yield an equilibrium.

The one alternate form of equilibrium that is not implausible is that the firms might sell good  $L$  to the low types and good  $H$  to the high types as part of a "damaged good" second-degree price discrimination strategy as in Deneckere and McAfee (1996). Damaged goods, however, are not always useful in price discrimination models. Good  $L$  is less valuable, but no less costly to produce. To get the low types to buy  $L$  instead of  $H$ , it must be offered at a substantially lower markup. The appendix shows that for the parameter values considered here (with  $\alpha_\ell$  and  $\alpha_h$  not too different) this makes the damaged good strategy nonviable.

(b) In the add-on pricing model, we can think of the firm  $i$  as advertising a price  $p_{iL}$  for good  $L$  at  $t = 1$  and then choosing a nonposted price  $p_{iU} \equiv p_{iH} - p_{iL}$  for an upgrade from  $L$  to  $H$  at  $t = 2$ . As in Diamond (1971), the fact that consumers search costs are sunk when they arrive at the firm ensures that the firms will set the monopoly price for the upgrade in equilibrium. When  $p_{1L}$  and  $p_{2L}$  are not too different and  $\alpha_\ell$  and  $\alpha_h$  are sufficiently close together, a monopolist would choose to sell the upgrade to everyone at a price of  $w/\alpha_\ell$ . When  $p_{1L}$  is in a neighborhood of the symmetric equilibrium price  $p_L^*$ , consumers will correctly anticipate that if they visit firm  $j$  they will end up buying  $H$  at a price of  $p_{jL} + w/\alpha_\ell$ . Firm 1's profits are thus

$$\pi_1(p_{1L}) = \left( 1 + \frac{\alpha_\ell + \alpha_h}{2} (p_L^* - p_{1L}) \right) (p_{1L} + w/\alpha_\ell - c).$$

The FOC gives that the only possible equilibrium price is  $p_L^* = c + 1/\bar{\alpha} - w/\alpha_\ell$ .

The proof in the appendix again verifies that there is an equilibrium in which firms charge this price for the low-quality good and that there are no other symmetric pure-strategy equilibria.

QED

Note that although everyone buys good  $H$  at a price of  $c + 1/\bar{\alpha}$ , the price of good  $L$  is  $c + 1/\bar{\alpha} - w/\alpha_\ell$ . The proposition contains no restrictions on  $w$ , so this price can be below cost. Lal and Matutes (1994) describe their model as a model of loss leaders for this reason.

In Verboven's (1999) model consumers are horizontally and vertically differentiated and the complete irrelevance result of Lal and Matutes does not hold. Low types pay less in

the add-on pricing game than in the standard pricing game and high types pay more. The profits part of the irrelevance result nonetheless carries over. The higher price paid by one group exactly offsets the lower prices paid by the other and the firms's profits are identical in the two games.<sup>9</sup>

## 4 Discriminatory add-on pricing softens competition

This section analyzes a more interesting case: the preferences of the high- and low-types are more different so that there is a greater incentive to price discriminate. There are two main observations. First, the adoption of add-on pricing can soften competition. Second, the standard pricing game becomes a model of competitive price discrimination with multiple equilibria. The observations are brought out by comparing the outcomes of the add-on and standard pricing games for a common set of parameters.

Proposition 2 contains results on the standard pricing game. The equilibrium described in part (a) illustrates that the standard pricing game becomes a tractable model of competitive price discrimination. The prices at which the two products are sold are those that would prevail if the firms were competing in two entirely separate Hotelling markets: one in which good  $L$  is sold to a population of low types; and one in which good  $H$  is sold to a population of high types. The incentive compatibility constraints that play such a crucial role in monopoly price discrimination models are nonbinding for the range of parameters under consideration.

Part (b) gives the equilibrium multiplicity result: for a subset of the parameter values the model also has an equilibrium where the firms sell the add-on to everyone and don't price discriminate. This illustrates a complementarity in practicing price discrimination: it is optimal for the firm to discriminate when its rival is discriminating and optimal for it not to discriminate when its rival is not discriminating. Intuitively, the reason why this occurs is that it is better to sell the high-quality good to everyone (because it is more highly valued and no more costly to produce) unless the optimal prices for the high-quality good in the two populations are very different. When a firm's rival is charging the same price in both populations, the firm's unconstrained best-response prices will be similar in the two populations, so it is optimal to choose an in-between price and sell the high-quality good to everyone. When a firm's rival discriminates and charges more to high types, the firm's unconstrained best-response prices are farther apart, and it is optimal to discriminate.

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<sup>9</sup>I thank Frank Verboven for this observation.

**Proposition 2** Suppose  $\alpha_\ell/\alpha_h \in [3.2, 10]$ . Let  $\underline{w} = \alpha_h \left( \frac{1}{\alpha_h} - \frac{1}{\alpha_\ell} \right)$ . Let  $\bar{w} = 4 \left( \frac{\bar{\alpha}}{\sqrt{\alpha_\ell \alpha_h}} - 1 \right)$ .

Then  $\bar{w} > \underline{w}$  and for  $w \in (\underline{w}, \bar{w})$ ,

(a) The standard pricing game has a “discriminatory” sequential equilibrium in which the low types buy good  $L$  from the closest firm at a price of  $c + 1/\alpha_\ell$  and the high types buy good  $H$  from the closest firm at a price of  $c + 1/\alpha_h$ .

(b) If  $\alpha_\ell/\alpha_h > 6.4$  (and for some other parameter values) the standard pricing game also has a sequential equilibrium in which all consumers buy good  $H$  from the closest firm at a price of  $c + 1/\bar{\alpha}$ . There are no other symmetric pure-strategy equilibria.

#### Sketch of Proof

(a) When the firms choose  $p_{iL} = c + 1/\alpha_\ell$  and  $p_{iH} = c + 1/\alpha_h$  in the standard pricing game, high types will buy good  $H$  rather than good  $L$  because  $\alpha_h(p_{iH} - p_{iL}) = \alpha_h \left( \frac{1}{\alpha_h} - \frac{1}{\alpha_\ell} \right) = \underline{w} < w$ .

After some algebra one can also see that the  $w < \bar{w}$  condition is sufficient to ensure that low types prefer  $L$  to  $H$ . For small deviations in price it is as if the firms were playing two separate competition-on-a-line games: one involving selling good  $L$  to low types and one involving selling good  $H$  to high types. The standard calculations for these games show that a small change in  $p_{1L}$  or  $p_{1H}$  will not increase firm 1’s profits.

Completing the proof that this is an equilibrium requires showing that firm 1 also cannot increase its profits by selling  $H$  to members of both populations. When  $w$  is large enough such a deviation is profitable – good  $L$  is sufficiently damaged so as to make the benefits from selling the low types a better product outweigh the price discrimination benefits of selling  $L$ . The upper bound  $\bar{w}$  was chosen to ensure that a deviation that involves selling only  $H$  is not profitable. The appendix contains this calculation along with other details of the argument above.

(b) Any strategy profile with  $p_{1H} = p_{2H} = c + 1/\bar{\alpha}$  and  $p_{iL} > c + 1/\bar{\alpha} - w/\alpha_\ell$  satisfies the first-order conditions for profit maximization just as it did in Proposition 1. To show that this is indeed an equilibrium it remains only to show that it is not profitable to make various nonlocal deviations. The most natural of these is raising the price of good  $H$  and selling good  $L$  at a lower price to the low types. The appendix shows that no nonlocal deviations are profitable when  $\alpha_\ell/\alpha_h$  is above the bound given in the statement of the Proposition. Uniform pricing equilibria also exist when  $\alpha_\ell/\alpha_h$  is smaller provided that  $w$  is sufficiently large. For some parameter values covered in part (a), however, there is no pure strategy equilibrium with good  $H$  sold to everyone. The appendix also contains a verification that there are no other pure strategy equilibria.

QED

Remark:

1. I have not tried to state the propositions of this section for the broadest possible sets of parameter values. The set covered here is sufficient to illustrate the observations I want to bring out and simplifies the algebra. A lower bound close to that given on  $\alpha_\ell/\alpha_h$  is necessary for this discriminatory equilibrium – otherwise firms will be tempted to deviate and sell good  $H$  to everyone. The lower bound  $w > \underline{w}$  ensures that the low type’s incentive compatibility constraint is nonbinding. The upper bound  $w < \bar{w}$  is used both to ensure that the high type’s incentive compatibility constraint is nonbinding and to ensure that the firms are not tempted to sell good  $H$  to everyone.

Proposition 3 characterizes behavior in the add-on pricing game for the same set of parameter values. Because  $\alpha_\ell$  is more than twice as large as  $\alpha_h$  it is more profitable to sell the add-on to high types at a price of  $w/\alpha_h$  than to sell it to everyone at a price of  $w/\alpha_\ell$ . Part (a) describes the equilibrium that seems most reasonable. Part (b) notes another possibility that one could imagine might also arise in some industries – an expectations trap in which consumer beliefs that add-ons will be sold at low prices make it impossible for firms to charge high prices.

**Proposition 3** *Suppose  $\alpha_\ell/\alpha_h \in [3.2, 10]$  and  $w \in (\underline{w}, \bar{w})$ . Then,*

(a) *The add-on pricing game has a sequential equilibrium in which the firms set  $p_{iL} = c + 1/\bar{\alpha} - w/2\bar{\alpha}$ , low types buy good  $L$  from the closest firm, and high types pay  $w/\alpha_h$  more to upgrade to good  $H$ .*

(b) *This is the only symmetric pure strategy equilibrium in which the equilibrium played at  $t = 2$  is always that which is optimal for the firms. The game has other equilibria for some of the parameter values, including one in which firms sell good  $H$  to everyone at a price of  $c + 1/\bar{\alpha}$ .*

Sketch of Proof

(a) In the add-on pricing game the lower bound on  $\alpha_\ell/\alpha_h$  ensures that when  $p_{1L}$  and  $p_{2L}$  are close together, the best equilibrium for the firms has both firms pricing the add-on at  $p_{iU} = w/\alpha_h$  at  $t = 2$ . Firm 1’s profit function (for small deviations) is thus

$$\pi_1(p_{1L}, p_{2L}) = \left( \frac{1}{2} + \frac{\alpha_\ell}{2}(p_{2L} - p_{1L}) \right) (p_{1L} - c) + \left( \frac{1}{2} + \frac{\alpha_h}{2}(p_{2L} - p_{1L}) \right) (p_{1L} + w/\alpha_h - c)$$

Considering the first-order conditions for firm 1’s profit maximization shows that  $p_{iL} = c + 1/\bar{\alpha} - w/2\bar{\alpha}$  is the only possible first period price in a symmetric pure-strategy equilib-

rium. This profit function is concave, so no price  $p_{1L}$  for which the profit function applies can increase firm 1's profits. It remains only to show that firm 1 cannot increase its profits via a larger deviation, for example with a larger reduction in price that will let it sell to all of the low types (which yields a higher profit than the above formula gives when  $p_{1L}$  is below cost). The assumption that  $\alpha_\ell/\alpha_h < 10$  in the proposition is a convenient way to ensure that the profile is indeed an equilibrium. (Weaker conditions could be given.) Details are in the appendix.

(b) The uniqueness claim is immediate from the uniqueness of the solution to the first-order condition corresponding to the profit function above.

To see that the nondiscriminatory profile is an equilibrium for some of the parameter values covered under Proposition 3, note that if consumers' beliefs are that the firms set  $p_{iL} = c + 1/\bar{\alpha} - w/\alpha_\ell$  at  $t = 1$  and then set  $p_{iU} = w/\alpha_\ell$  on the equilibrium path and after nearby deviations, then if firm 1 raises its upgrade price at all at  $t = 2$ , all low types who visit will refuse to buy the upgrade and some high types will decide to purchase nothing and visit firm 2 at  $t = 4$ . When the search cost  $s$  is small firm 1's profits will be approximately equal to

$$\pi_1(p_{1L}, p_{1H}) = \left( \frac{1}{2} + \frac{\alpha_\ell}{2}(c + 1/\bar{\alpha} - w/\alpha_\ell - p_{1L}) \right) (p_{1L} - c) + \left( \frac{1}{2} + \frac{\alpha_h}{2}(c + 1/\bar{\alpha} - p_{1H}) \right) (p_{1H} - c).$$

This is precisely the expression I considered when assessing whether in the standard pricing game there was any profitable deviation from a profile which sold good  $H$  to all consumers at a price of  $c + 1/\bar{\alpha}$ . The fact that that deviation is not profitable implies that the deviation under consideration here is not profitable.

QED

Remarks:

1. Good  $L$  can easily be sold at a loss in the add-on pricing model. Its price,  $c + \frac{1}{\alpha} - \frac{w}{2\alpha}$ , is less than  $c$  whenever  $w > 2$ . The upper bound  $\bar{w}$  on  $w$  in the proposition is greater than 2 when  $\alpha_\ell/\alpha_h > \frac{7+\sqrt{45}}{2} \approx 6.85$ .

2. The equilibrium multiplicity noted in part (b) is a consequence of the fact that Diamond's result about monopoly pricing being the unique equilibrium of the search game needs a concavity assumption on the profit function. The discrete set of types in my model yields a nonconvex profit function. I think that the idea that firms may sometimes be unable to set high add-on prices because consumers expect not to be held up is intriguing, but also recognize that the nonconvex profit function it requires may not be reasonable for many applications.

3. Something I did not discuss explicitly in the proposition is that the add-on game will typically have many other equilibria with higher and lower payoff levels. The reason is that one can deter deviations from many first period prices by assuming that firms set  $p_{iU} = w/\alpha_h$  on the equilibrium path, but revert to the equilibrium with  $p_{iU} = w/\alpha_\ell$  following any deviation. These equilibria seem unreasonable.

I now present a few corollaries characterizing profits and welfare. To avoid repeating lengthy phrases I will refer to the equilibrium of the standard pricing game given in part (a) of Proposition 2 as the “discriminatory equilibrium of the standard pricing game” and write  $\pi^{s,d}$  for the profits each firm receives in this equilibrium. I refer to the equilibrium described in part (b) of Proposition 2 as the “nondiscriminatory equilibrium of the standard pricing game” and write  $\pi^{s,nd}$  for the profits in it. I refer to the equilibrium described in part (a) of Proposition 3 as the “add-on pricing equilibrium” and write  $\pi^a$  for the profits in it.

There are two main results on profits. First, the invention of good  $L$  can increase profits even if firms don’t practice add-on pricing – profits in the discriminatory equilibrium of the standard pricing game are higher than the profits in the nondiscriminatory equilibrium of the standard pricing game. Second, the profits in the add-on pricing equilibrium are even higher.

**Corollary 1** *Suppose  $\alpha_\ell/\alpha_h \in [3.2, 10]$  and  $w \in (\underline{w}, \bar{w})$ . Then,*

$$\pi^a > \pi^{s,d} > \pi^{s,nd}$$

with

$$\pi^a - \pi^{s,d} = \frac{\alpha_\ell - \alpha_h}{4\bar{\alpha}\alpha_h}(w - \underline{w}), \quad \pi^a - \pi^{s,nd} = \frac{\alpha_\ell - \alpha_h}{4\bar{\alpha}\alpha_h}w, \quad \text{and} \quad \pi^{s,d} - \pi^{s,nd} = \frac{\alpha_\ell - \alpha_h}{4\bar{\alpha}\alpha_h}\underline{w}$$

Proof

In the discriminatory equilibrium of the standard pricing game, each firm’s profit is

$$\pi^{s,d} = \frac{1}{2} \left( \frac{1}{\alpha_\ell} + \frac{1}{\alpha_h} \right).$$

In the nondiscriminatory equilibrium of the standard pricing game, each firm’s profit is

$$\pi^{s,nd} = \frac{1}{\bar{\alpha}}.$$

In the add-on pricing equilibrium, each firm's profit is

$$\pi^a = \frac{1}{2} \left( \frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} \right) + \frac{1}{2} \left( \frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} + \frac{w}{\alpha_h} \right)$$

Taking differences and simplifying gives the desired results.

QED

One can get some intuition for why profits are higher in the add-on pricing equilibrium than in the discriminatory equilibrium of the standard pricing game by thinking about firm 1's best response when firm 2 sets  $p_{2L} = c + 1/\alpha_\ell$  and  $p_{2H} = c + 1/\alpha_h$ . In the standard pricing game, firm 1's best response is to match these prices. The  $w > \underline{w}$  assumption is precisely the condition for the upgrade price the firm charges in the add-on pricing equilibrium,  $w/\alpha_h$ , to be greater than  $1/\alpha_h - 1/\alpha_\ell$ , i.e. for firm 1 to be constrained in the add-on pricing game to choose prices that are farther apart than it would like. Firm 1 would thus choose  $p_{1L} < p_{2L}$  and  $p_{1H} > p_{2H}$ . Why do average prices increase? Roughly, prices are reduced less in the small market because cutting prices to the low types is more costly than increasing prices to the high types. Formally, the best-response prices satisfy the first order condition:  $\frac{d\pi_{1L}}{dp_{1L}}(p_{1L}) = -\frac{d\pi_{1H}}{dp_{1H}}(p_{1H})$ . Approximating the derivatives in a neighborhood of  $p_{2L}$  and  $p_{2H}$  using a second-order Taylor expansions gives

$$\frac{p_{2L} - p_{1L}}{p_{1H} - p_{2H}} = \frac{d^2\pi_{1H}/dp_{1H}^2}{d^2\pi_{1L}/dp_{1L}^2} = \frac{Q''_H(p_{1H})(p_{1H} - c) + 2Q'_H(p_{1H})}{Q''_L(p_{1L})(p_{1L} - c) + 2Q'_L(p_{1L})}$$

In the competition-on-a-line model, firm-level demand curves are linear, so the  $Q''$  terms are zero and the fact that the low types' demand is more price-sensitive implies that  $p_{1L}$  is moved down from  $p_{2L}$  less than  $p_{1H}$  is moved up from  $p_{2H}$ . For more general demand curves, the calculation suggests that similar results may obtain when demand is convex or when it concave with  $|Q''|$  not too large.

A good way to think about the difference in profits between the add-on pricing game and the nondiscriminatory equilibrium of the standard pricing game is to regard it as resulting from the firms' having created an adverse-selection problem. In both games firms will choose their prices so that the profits earned from the marginal customers attracted by a  $dp$  price cut are exactly offset by the loss of revenue on inframarginal customers. The revenue loss is identical across games – it is equal to  $Qdp$  and in each game each firm attracts half of the customers. Hence, the profits on the marginal consumers attracted by a price cut must also be identical in the two games. The number of consumers attracted by a small price cut is again identical across games, so per consumer profit on the marginal consumers is also identical. In the standard pricing game the firms' profits on the marginal



consumers are the same as their profits on the average consumer: firms make  $p_H^* - c$  on every consumer. In the add-on pricing game the profits on the marginal consumers are much lower than the profits on the average consumer because of the adverse selection effect – the marginal consumers attracted by a small price cut are disproportionately low types, whereas the full customer pool is equally split. Hence, when marginal profits are equal in the two games, average profits are higher in the add-on pricing game. This intuition suggests that the  $\pi^a > \pi^{s,nd}$  result may hold under fairly general conditions.

Deneckere and McAfee’s (1996) discussion of damaged goods price discrimination by monopolies emphasizes that the invention of a damaged good can provide a pareto improvement: inventing and selling good  $L$  can increase the surplus of both low- and high-type consumers (as well as increasing the monopolist’s profits). They mention that in other cases the more standard welfare tradeoff occurs: price discrimination helps low-type consumers but hurts the high-type consumers. In the competitive situation considered here the outcome is different: the invention of good  $L$  makes both low- and high-type consumers worse off.

**Corollary 2** *Suppose  $\alpha_\ell/\alpha_h \in [3.2, 10]$  and  $w \in (\underline{w}, \bar{w})$ . Then,*

(a) *Both low- and high-type consumers are worse off in the discriminatory equilibrium of the standard pricing game than they would be if good  $L$  did not exist.*

(b) *Both low- and high-type consumers are worse off in the add-on pricing equilibrium than they would be if good  $L$  did not exist.*

Proof

When good  $L$  does not exist, the model is the standard Hotelling model and all consumers buy good  $H$  at  $p_H^* = c + 1/\bar{\alpha}$ .

(a) High types are obviously worse off in the discriminatory equilibrium because they pay more for the same good:  $c + 1/\alpha_h > c + 1/\bar{\alpha}$ . Low types pay  $1/\bar{\alpha} - 1/\alpha_\ell$  less in the discriminatory equilibrium, but receive a good that is  $w/\alpha_\ell$  less valuable. They are worse off because

$$\frac{w}{\alpha_\ell} > \frac{w}{\alpha_\ell} = \frac{\alpha_\ell - \alpha_h}{\alpha_\ell^2} > \frac{\alpha_\ell - \alpha_h}{\alpha_\ell(\alpha_\ell + \alpha_h)} = \frac{2}{\alpha_\ell + \alpha_h} - \frac{1}{\alpha_\ell} = \frac{1}{\bar{\alpha}} - \frac{1}{\alpha_\ell}.$$

(b) High types are again worse off because they pay more. Low types pay  $w/(\alpha_\ell + \alpha_h)$  less in the add-on pricing equilibrium, but get a good that is  $w/\alpha_\ell$  less valuable and therefore are worse off.

QED

### Remarks

1. The view of add-on pricing that consumers should have in light of the equilibrium effects of add-on pricing are counter to what one often hears from consumer groups. For example, there was great popular uproar when, in the midst of the electricity crisis of 2001, some hotel chains started adding a fixed daily energy surcharge to every bill. Proposition 1 suggests that such a fee is irrelevant. High prices for minibar items and in-room movies seem to be regarded as less outrageous because consumers can avoid paying the high prices by not consuming the add-ons. The results of this section, however, indicate that it is precisely the voluntary nature of such fees that leads to lower consumer surplus.

2. A comparison of the discriminatory equilibrium of the standard pricing model and the add-on pricing equilibrium would reveal the standard welfare tradeoff. Practicing add-on pricing constrains firms to charge more for the add-on. Firms react by raising the price for good  $H$  and lowering the price for good  $L$ . This helps low types and hurts high types.

## 5 Why do firms adopt add-on pricing?

The previous sections examined how the joint adoption of add-on pricing practices affects profits and consumer surplus. In this section, I turn to the question of whether firms will adopt add-on pricing practices.

My first observation is that there is something to explain: in the simplest game one can write down with an endogenous choice of what to advertise, practicing add-on pricing is not individually rational.<sup>10</sup> Specifically, consider the “endogenous advertising game” in Figure 2. It is a hybrid of the standard- and add-on pricing games in which firms post as many prices as they like at  $t = 1$  and then choose the nonposted prices at  $t = 2$ . Recall that one intuition for the higher profits of the add-on pricing equilibrium is that firms benefit from a constraint that forces them to keep their low- and high-quality prices farther apart. The endogenous advertising game removes the constraint. Hence, if a firm’s rival is playing as in the the add-on pricing equilibrium, then the firm will have an incentive to advertise both prices and move them closer together.

**Proposition 4** *Suppose  $\alpha_\ell/\alpha_h \in [3.2, 10]$  and  $w \in (\underline{w}, \bar{w})$ . Then, the endogenous advertising game does not have an equilibrium in which firms play as in the add-on pricing equilibrium.*

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<sup>10</sup>This is different from what happens in Lal and Matutes (1994), where firms are indifferent to advertising one or two prices when there are no per product advertising costs.

### The Endogenous Advertising Game

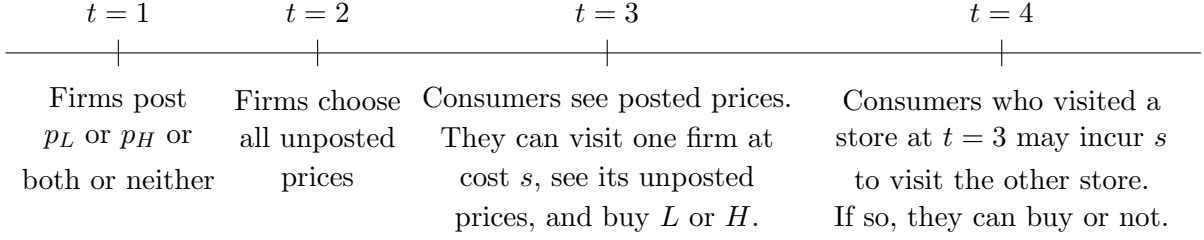


Figure 2: Timeline for the endogenous advertising game

#### Proof

Suppose that both firms are playing as in the add-on pricing equilibrium, i.e. both post  $p_{iL} = p_L^* \equiv c + 1/\bar{\alpha} - w/2\bar{\alpha}$  at  $t = 1$  and choose  $p_{iH} = p_{iL} + w/\alpha_h$  at  $t=2$  whenever it is the best continuation equilibrium. Consider a deviation where firm 1 posts a slightly higher price for the low-quality good,  $p_{1L} = p_L^* + \epsilon$  and also posts  $p_{1H} = p_L^* + w/\alpha_h - \epsilon$ . For a sufficiently small  $\epsilon$ , the unique best-response for firm 2 at  $t = 2$  is to price its upgrade at  $w/\alpha_h$ . Hence, firm 1's high-quality price is  $\epsilon$  less than firm 2's. The change in firm 1's profits from this deviation is approximated to first-order by  $\Delta\pi_{1L} + \Delta\pi_{1H}$ , with

$$\begin{aligned}\Delta\pi_{1L} &= \epsilon \frac{\partial}{\partial p_{1L}}(p_{1L} - c) \left( \frac{1}{2} + \frac{p_{2L} - p_{1L}}{2} \alpha_\ell \right) \Big|_{p_{iL}=p_L^*} \\ \Delta\pi_{1H} &= -\epsilon \frac{\partial}{\partial p_{1H}}(p_{1H} - c) \left( \frac{1}{2} + \frac{p_{2H} - p_{1H}}{2} \alpha_h \right) \Big|_{p_{iH}=p_L^* + w/\alpha_h}\end{aligned}$$

Simplifying and using  $w > \underline{w} = (\alpha_\ell - \alpha_h)/\alpha_\ell$  gives

$$\begin{aligned}\Delta\pi_{1L} &= \epsilon \frac{(\alpha_\ell + \alpha_h) - 2\alpha_\ell + w/\alpha_\ell}{4\bar{\alpha}} > \epsilon \frac{\alpha_h - \alpha_\ell + \underline{w}\alpha_\ell}{4\bar{\alpha}} = 0 \\ \Delta\pi_{1H} &= -\epsilon \frac{(-2\alpha_h + w/\alpha_h + (\alpha_\ell + \alpha_h) - w(\alpha_\ell + \alpha_h))}{4\bar{\alpha}} > \epsilon \frac{\alpha_h - \alpha_\ell + \underline{w}\alpha_\ell}{4\bar{\alpha}} = 0\end{aligned}$$

Hence, for a small enough  $\epsilon$  the deviation is profitable. This shows that the profile is not an equilibrium.

QED

Note that the proposition covers only the parameters for which I previously showed that the add-on pricing increases profits. It is precisely the fact that add-on pricing acts as a constraint on pricing that makes it not individually rational. In the situation considered in Proposition 1, in which whether firms practice add-on pricing is irrelevant, there are equilibria in which firms do and do not practice add-on pricing.

Proposition 4 shows that there is always a profitable deviation from the add-on pricing equilibrium. It is worth noting, however, that the deviation may not dramatically increase profits. The reason is that undercutting a nonposted price can be more difficult than undercutting a posted price. Consider, for example, the add-on pricing model with  $\alpha_\ell/\alpha_h = 3$  and  $w = 10/3$ . The add-on pricing equilibrium has  $p_L^* = c - 1/\alpha_\ell$  and  $p_H^* = c + 3/\alpha_h$ . If firm 2 was committed to these prices and firm 1 was capable of posting two prices at  $t = 1$ , its optimal deviation would be to dump all the unprofitable low types on the other firm and steal all of the high types by setting  $p_{1L} \geq c$  and  $p_{1H} = c + 2/\alpha_h$ . In the add-on pricing model, however, this doesn't work. There is no continuation equilibrium in which  $p_{2H} = p_{2L} + w/\alpha_h$  and firm 1 gets all the high types because in that case firm 2 would be visited exclusively by low types and would therefore deviate at  $t = 2$  to  $p_{2H} = p_{2L} + w/\alpha_\ell$ . It turns out that the only pure-strategy equilibrium of the continuation game is for firm 2 to set  $p_{2H} = p_{2L} + w/\alpha_\ell$  at  $t = 2$ . At this price, firm 2 sells to all of the low types and all of the high types, and firm 1's large deviation ends up yielding it zero profits. In the proof of Proposition 4 I avoided this problem by considering only  $\epsilon$  deviations. Noninfinitesimal deviations are also possible, but firm 1 does need to be sure to leave its rival with enough high types so that it remains an equilibrium for firm 2 to choose a high add-on price at  $t = 2$ . (In this example it must ensure that  $q_{2H} \geq q_{2L}/2$ .) This limits the gains to deviating.

How can one account for the use of add-on pricing strategies? My view is that this is a practically important question, but not one I should dwell on in this paper. There are a number of ways in which I could modify the endogenous advertising model to provide an explanation for why add-on pricing occurs without affecting my conclusions about the effects of add-on pricing. Some of the explanations are fairly standard and some are less so. In each case, however, the arguments seem sufficiently straightforward so that discussing them verbally in a paragraph or two probably conveys most of the insights one would get from a longer formal development.

I will now briefly discuss four of these.

### 1. Per-product advertising costs

Lal and Matutes (1994) first pointed out that per-product advertising costs can provide a reason to advertise one good as a loss leader and leave other prices unadvertised. The same argument applies in my similar model. If the incremental cost of advertising the price of a second product is greater than the amount that a firm can gain by choosing a somewhat lower price for good  $H$  and a somewhat higher price for good  $L$ , then it will be individually rational for the firms to advertise just one price.

To make this a complete explanation for add-on pricing, one must also argue that firms cannot profitably deviate by posting a price for good  $H$  instead of a price for good  $L$ . If a firm only posts a price for good  $H$  at  $t = 1$ , then it will only sell good  $H$  in equilibrium. (The firm cannot set a price for good  $L$  that makes positive sales because the firm will always want to deviate and increase its good  $L$  price slightly given the search costs.) If firm 1 deviates from the add-on pricing equilibrium and sells good  $H$  to both populations, then its profits are bounded above by the profits it receives when it chooses the price  $p_{1H}$  to maximize

$$\begin{aligned} \pi_1(p_{1H}) = & \left( \frac{1}{2} + \frac{\alpha_\ell}{2} \left( c + \frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} + \frac{w}{\alpha_\ell} - p_{1H} \right) \right) (p_{1H} - c) \\ & + \left( \frac{1}{2} + \frac{\alpha_h}{2} \left( c + \frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} + \frac{w}{\alpha_h} - p_{1H} \right) \right) (p_{1H} - c). \end{aligned}$$

This expression is maximized at  $p_{1H} = c + 1/\bar{\alpha} + w/4\bar{\alpha}$ , with the maximized value being  $(1 + w/4)^2/\bar{\alpha}$ . For the parameter values considered in section 4, this is less than the equilibrium profit. Hence, per-product advertising costs can provide a complete explanation for why firms practice add-on pricing.

The prices given in Proposition 3 are an equilibrium of the add-on pricing game for a larger set of parameter values than is covered by the hypotheses of the proposition. For some of these (e.g. when  $w$  is very large) the prices would fail to be an equilibrium of the endogenous advertising game because the firms would want to deviate and advertise good  $H$  instead.

## 2. Advertising costs determined by consumer search patterns

In many industries it would be prohibitively expensive to inform potential customers of a product's price by advertising in the traditional sense. Hotels and car rental agencies, for example, serve consumers from all over the country and sell goods at many different prices. Avis would be crazy to conduct a nationwide media campaign to tell a few potential consumers that the rate for a three-day rental of a Pontiac Grand Am at the Detroit airport on August 2, 2002 is \$74.97. Instead, consumers learn about prices by looking for prices that firms have posted.

In such an environment firms can only practically inform consumers of prices that the consumers are looking for. Each of the main internet travel websites, for example, is only designed to let consumers search for the base price for a rental, not for the price of a rental including insurance, prepaid gasoline, and other add-on charges. Looking only at low-quality prices can be perfectly rational for consumers if there is no dispersion in add-on

prices. If most consumers only look for prices for good  $L$ , add-on pricing will be individually rational for firms also. Cutting the price of good  $H$  lowers the firm's margin on all good  $H$  sales and does not attract consumers who only look for good  $L$  prices.

This is a multiple equilibrium explanation. Practicing add-on pricing is an equilibrium, but it would also be an equilibrium for firms not to practice add-on pricing.

### 3. Exploitation of boundedly rational consumers

I mentioned earlier that the add-on pricing model can be given a “behavioral” interpretation: some or all of the high types could be unsophisticated consumers who are not as good at making price comparisons across firms and who are also easier to talk into buying add-ons at the point-of-sale. For example, they might be people who don't always compare prices from competing rental car companies before making a reservation and who also don't think in advance about the fact that they will be offered rental car insurance at the counter.

One reason why firms adopt add-on pricing policies may be that they somehow “trick” unsophisticated consumers into paying more than they would if the firms advertised their add-on prices. For example, suppose Hertz decided to augment its traditional advertisement of a \$97 weekly rental rate in Florida with a note saying that it was making full insurance available at a small discount off its current \$244 weekly rate. It seems plausible that this could reduce the profits Hertz earns on unsophisticated consumers via several mechanisms: some customers who make a bad decision to buy the insurance when under time pressure might make a better decision if they thought about it in advance; some customers might be spurred to gather information and learn that the insurance is largely unnecessary given the coverage they have through their regular auto insurance policy; and some customers might have decided to make other plans and not rent a car if they been confronted with the total cost of a rental plus insurance in advance .

A simple modification to the endogenous advertising model that can make add-on pricing individually rational is to assume that a fraction of the high types are unsophisticated consumers who will buy good  $H$  if it is presented to them as add-ons are, but who will not buy good  $H$  if advertising informs them about its price in advance. This would make add-on pricing individually rational if the gain from bringing low- and high-quality prices closer together is more than offset by losses that would result from not tricking unsophisticated consumers. In light of the difficulty of undercutting a nonposted price noted above, it may suffice to assume that a relatively small fraction of consumers are irrational types who are tricked by add-on pricing.

#### 4. Tacit collusion

The main conclusion of Section 4 was that the joint adoption of add-on pricing policies increases profits. This makes it possible to apply another standard explanation for why firms might practice add-on pricing: tacit collusion. To complete this story, one would want to explain why firms only collude on using add-on pricing rather than colluding directly on prices. Colluding on price would be more profitable, so this requires arguing that colluding on using add-on pricing is somehow easier than colluding on price. Colluding on the monopoly price can be difficult for many reasons: firms need to coordinate on changing prices in response to cost or demand shocks; firms may prefer different prices; and monitoring deviations from optimal pricing may be difficult if (as presumably happens with hotels, rental cars, etc.) the optimal pricing policy involves dynamically changing prices in response to privately known cost shocks and capacity constraints. A tacit agreement to use add-on pricing avoids all of the complexity, coordination, and monitoring issues: the firms just need to agree to and monitor that no one is advertising the price of good  $H$ .

To make this story more convincing, one would also want to argue not just that full collusion is impossible, but also that there aren't easy strategies for colluding on prices that are less than fully collusive but still are more profitable than the equilibrium prices in the add-on pricing game. See Athey, Bagwell and Sanchirico (2004) for a discussion of partially collusive pricing schemes in a model where firms have private information.

This, again, is a multiple equilibrium story.

## **6 The cheapskate externality**

How do cheapskates affect markets? The question may be current interest given that the internet makes it much easier for cheapskates to find and exploit small price differences. The standard answer would be that cheapskates play an important role in keeping prices near cost. Frankel (1998), for example, proposes that the desire to live where budget-conscious consumers keep prices low may be one reason why wealthy and poor households are often found in close proximity in the U.S. In this section, I note that the traditional view of cheapskates is turned on its head in the add-on pricing model.

The model of this section is a slight variant of the previous add-on pricing model that I will refer to as the “cheapskate model”. The only differences are that I assume that there is only an  $\epsilon$  mass of cheapskates (rather than a unit mass) and that I will focus on what happens when  $\alpha_\ell$  is much larger than  $\alpha_h$ .

Proposition 5 contrasts the outcome of the cheapskate version of the add-on pricing

game with what would happen if firms were selling a single good to the same population. Part (a) illustrates that the ordinary intuition about the effects of cheapskates on other consumers and on firms is borne out in a one-good model, which can be obtained as a special case of the cheapskate model by assuming that  $w = 0$ . Part (b) notes that the ordinary comparative statics are reversed in the cheapskate model when  $w$  is large enough to act as a constraint forcing firms to keep prices for good  $L$  and  $H$  apart.<sup>11</sup> One can thus think of add-on pricing as a clever competitive strategy that firms can use to turn the presence of cheapskates from a curse into a blessing. At the same time the presence of cheapskates reduces the utility of normal consumers.

The intuition for the contrast is that whereas firms in the one-good model are tempted to slightly undercut each other to attract cheapskates, firms in the add-on pricing model are tempted to slightly overcut each other. When  $w$  is large, firms are losing money on the cheapskates and would like to dump all of their cheapskate customers on the other firm. When  $w$  is not quite so large, the firms earn positive profits on the cheapskates. However, if they were to leave the high price unchanged and sell  $L$  at  $c + 1/\alpha_h - w/\alpha_h$ , they would be selling  $L$  for less than  $c + 1/\alpha_\ell$  and hence would prefer to serve fewer cheapskates at a higher margin.

**Proposition 5** *Suppose  $\alpha_\ell/\alpha_h > 2$ . Define  $\bar{\alpha}_\epsilon \equiv \frac{\alpha_h + \epsilon\alpha_\ell}{1 + \epsilon}$ .*

(a) *In the one-good version of the cheapskate model obtained by setting  $w = 0$ , for sufficiently small  $\epsilon$  the unique symmetric equilibrium has  $p^* = c + 1/\bar{\alpha}_\epsilon$ , and prices and profits are decreasing in  $\epsilon$ .*

(b) *If  $w > \underline{w}$ , then for sufficiently small  $\epsilon$  the unique symmetric equilibrium of the cheapskate version of the add-on pricing model has*

$$p_H^* = c + \frac{1}{\alpha_h} + \left( \frac{w}{\alpha_h} - \left( \frac{1}{\alpha_h} - \frac{1}{\alpha_\ell} \right) \right) \frac{\epsilon\alpha_\ell}{\alpha_h + \epsilon\alpha_\ell},$$

*and profits and the price paid by high types are increasing in  $\epsilon$ .*

### Proof

(a) In a neighborhood of any symmetric equilibrium price  $p^*$  firm 1's profits are

$$\pi_1(p_1) = \left( \frac{1 + \epsilon}{2} + \frac{\alpha_h + \epsilon\alpha_\ell}{2} (p^* - p_1) \right) (p_1 - c).$$

The first order condition for maximizing this implies that the only possible symmetric pure strategy equilibrium is  $p^* = c + 1/\bar{\alpha}_\epsilon$ . To verify that this is indeed an equilibrium

<sup>11</sup>As in Propositions 2 and 3 the requirement is that the upgrade price  $w/\alpha_h$  be larger than what the difference between  $p_H$  and  $p_L$  would be if the firms competed separately for the low and high types.



one must also check that firm 1 cannot profitably deviate to a higher price at which it serves no low types. The price that maximizes firm 1's profits from sales to high types is  $p_1 = c + \frac{1}{2\alpha_\epsilon} + \frac{1}{2\alpha_h}$ . The profits from the high types at this price are  $\frac{\alpha_h}{8} \left( \frac{1}{\alpha_h} + \frac{1}{\alpha_\epsilon} \right)^2$ . One can show that this is less than the equilibrium profit level for sufficiently small  $\epsilon$  by evaluating the derivatives of this expression and the expression for the equilibrium profits with respect to  $\epsilon$  at  $\epsilon = 0$ . Intuitively, if the firm abandons the low market it gives up a potential profit that is first-order in  $\epsilon$ , whereas the profits that a firm sacrifices in the high market when it also serves the low types are second-order in  $\epsilon$  by the envelope theorem (because the price is approaching the optimal price in the high submarket).

The expression for the equilibrium price is clearly decreasing in  $\epsilon$ . Equilibrium profits are given by  $\frac{(1+\epsilon)^2}{\alpha_h + \epsilon\alpha_\ell}$ . Evaluating the derivative of this expression with respect to  $\epsilon$  at  $\epsilon = 0$  shows that profits are decreasing in  $\epsilon$  in a neighborhood of  $\epsilon = 0$  if  $\alpha_\ell > 2\alpha_h$ .

(b) Let  $p_L^*$  be the price set at  $t = 1$  in a pure strategy equilibrium. When  $\epsilon$  is small both firms will set  $p_{iH} = p_{iL} + w/\alpha_h$  at  $t = 2$  whenever the first period prices are in some neighborhood of  $p_L^*$ . Hence, if firm 1 deviates to a price in a neighborhood of  $p_L^*$  its profits are given by

$$\pi_1(p_{1L}) = \left( \frac{1}{2} + \frac{\alpha_h}{2}(p_L^* - p_{1L}) \right) (p_{1L} + w/\alpha_h - c) + \epsilon \left( \frac{1}{2} + \frac{\alpha_\ell}{2}(p_L^* - p_{1L}) \right) (p_{1L} - c).$$

The fact that any equilibrium price  $p_L^*$  must be a solution to the first order condition for maximizing this expression gives that the only possible equilibrium is to have  $p_L^*$  equal to  $w/\alpha_h$  less than the expression given in the statement of the proposition. The expression for  $p_H^*$  is clearly increasing in  $\epsilon$ . A first-order approximation to the profits when the firms charge prices  $p_L^*$  and  $p_H^*$  is

$$\pi^*(\epsilon) = \frac{1}{2\alpha_h} + \frac{1}{2} \left( \frac{\alpha_\ell}{\alpha_h} \left( \frac{w}{\alpha_h} - \left( \frac{1}{\alpha_h} - \frac{1}{\alpha_\ell} \right) \right) + \frac{1-w}{\alpha_h} \right) \epsilon + O(\epsilon^2).$$

The coefficient on  $\epsilon$  in this expression is positive when  $w = \underline{w} = \alpha_h(1/\alpha_h - 1/\alpha_\ell)$ , and the coefficient is increasing in  $w$ . Hence, for all  $w$  satisfying the hypothesis of part (b), profits are increasing in  $\epsilon$  when  $\epsilon$  is small.

To complete the proof of part (b), it remains only to show that the prices derived above are an equilibrium and not just the solution to the first-order condition. Deviating to a higher price cannot be profitable. The concave profit function above applies as long as sales to the low types are nonzero. Hence firm 1's profits decline as it raises its price from  $p_L^*$  to  $p_L^* + 1/\alpha_\ell$ . Any price increases beyond that point would further decrease profits as profits, since profits from sales to the high types are decreasing in  $p_{1L}$  at  $p_L^*$  and all higher prices.

No deviation to a lower price will be profitable if firm 1 makes positive sales to the low types at the price which maximizes its profits on sales to the high types (by the concavity of the profit function). The difference between  $p_H^*$  and the price that maximizes profits from sales to the high types (setting  $p_{1H} = \frac{1}{2}(p_H^* + c + 1/\alpha_h)$ ) is of order  $\epsilon$ . Hence for  $\epsilon$  small it is within  $1/\alpha_\ell$  of the equilibrium price and we can conclude that the profile is an equilibrium.

QED

## 7 Related literature

This paper is related to several literatures. One is the literature on loss leaders in multigood settings. It focuses on the question of why firms set low prices for some goods and high prices for others. Holton (1957) is the seminal paper here. It notes that “The margin sacrificed on the loss leader is, of course, a promotion expense incurred to boost the sales of the other products of the store” and argues that high margins on the “other” products can be rationalized because “the supermarket enjoys a spatial monopoly on that item *once the consumer is in the store.*” Lal and Matutes (1994) formalizes Holton’s argument. It uses a Hotelling model of differentiation and models ex post monopoly power with a mechanism like that of Diamond (1971). Verboven (1999) is another formalization in which the same thing – high prices for add-ons – happens for the same reason. Its model has both vertical and horizontal consumer heterogeneity, but the increased similarity to this paper is more apparent than substantive. Verboven does not consider the possibility of vertical tastes being correlated with the strength of horizontal preferences, which is the driving force behind my results. Subsequent to my work, Gabaix and Laibson (2004) have developed a behavioral model of add-on pricing that proceeds very much along the lines of the third model I sketched in section 5. The tradeoff that determines whether add-on pricing is individually rational in their model is similar to what I describe in section 5, albeit with one difference due to their assuming that firms engage in Bertrand competition – the loss from not tricking unsophisticated consumers must be larger than the improvement in efficiency that a firm could generate (and extract from the homogeneous rational consumers) by pricing add-ons at cost. Like the earlier papers, Gabaix and Laibson do not address the impact of add-on pricing on profits: in their Bertrand model firms receive zero profits regardless of how they advertise.

This paper also belongs to the broader literature on competitive price discrimination.<sup>12</sup> Much of this literature examines third-degree discrimination. Holmes (1989) provides some of the most basic results: when duopolists compete in two separate markets banning price discrimination will lower prices in one market and raise them in the other; the net effect on profits is ambiguous. One paper with a result superficially similar to mine is Corts (1998), which emphasizes that price discrimination can lead to reduced profits in all markets, but also shows that price discrimination can lead to higher prices in all markets. The papers are not closely related, however. Corts' model is of third degree discrimination and relies on strong asymmetries to generate the uniformly price changes. Indeed, he shows that banning price discrimination always helps one group of consumers and hurts the other unless the groups or firms are sufficiently asymmetric so that one firm wants to price high to the first group and the other firm wants to price high to the second group. There are few papers on competitive second-degree discrimination that analyze models with vertical and horizontal differentiation, no doubt because it can be difficult to construct models that are sufficiently tractable to allow closed form solutions. Two notable exceptions are Armstrong and Vickers (2001) and Rochet and Stole (2002). Among other contributions, each of these paper derives a nondiscrimination theorem. They show that when brand preferences are of the type generally assumed in discrete-choice models and brand preferences are independent of consumers' valuations for quality, then the outcome of the competitive second degree price discrimination model is that firms don't use quality levels to discriminate: all quality levels are offered at the same dollar markup over cost. As a contribution to this literature, my paper can be seen as examining what happens when the intensity of consumers' brand preference is correlated with their willingness to pay for higher quality. The result on price discrimination being self-reinforcing is another contribution.

Another related literature is the literature on switching costs.<sup>13</sup> Although the early switching cost papers stressed applications where consumers buy the same product in multiple periods, many arguments are equally applicable to situations where the product purchased in the second period is different from the product bought in the first period. For example, Klemperer's (1987a) discussion of situations where profits with infinite switching costs are identical to profits with no switching costs is essentially the same as Lal and Matutes' irrelevance result, and a number of papers have used similar frameworks to discuss market power in aftermarket service, e.g. Shapiro (1995) and Borenstein, MacKie-Mason,

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<sup>12</sup>Stole (2004) provides an excellent survey.

<sup>13</sup>Farrell and Klemperer (2004) provides an excellent survey.

and Netz (2000). The most basic result in the switching cost literature is that switching costs can increase or decrease profits because they usually make first period prices (think base goods) lower and second-period prices (add-ons) higher. The literature contains several well known arguments about why switching costs may tend to raise profits, for example Farrell and Shapiro (1988), Klemperer (1987b), Beggs and Klemperer (1992). These, however, are fairly different from the argument made here. In particular, the arguments in the above papers are all inapplicable to add-ons because they require an assumption that firms cannot differentiate between new and old customers, i.e. that the firm cannot choose an add-on price different from the price for good  $L$ . As a contribution to this literature, my paper can be seen as presenting a new argument for why switching costs may tend to raise profits in situations where firms can distinguish between old and new consumers. It also runs counter to some of the aftermarket literature in that it provides an argument for why it might be advantageous to mandate that aftermarket service contracts must be bundled with base goods.

There are also other papers on loss-leaders that take very different approaches. Simester (1995) provides a signalling explanation for loss leaders in a model where retailers have heterogeneous costs. Lazear (1995) develops a monopoly model of bait-and-switch advertising. Hess and Gerstner (1987) develop a model in which firms sometimes stock out on advertised products and offer rain checks because consumers buy “impulse goods” whenever they visit a store to buy an advertised product.

This paper is also loosely related to all papers discussing a strategic investments that softens competition. Chapter 8 of Tirole (1988) reviews a number of such papers. A classic example is Thisse and Vives (1988), which notes that firms are better off competing in FOB prices than in delivered prices, because when they choose separate delivered prices for each location they end up being in Bertrand competition for the consumers at each location. As in this paper, they also note that FOB pricing is not individually rational in an extended game in which firms first choose pricing policies, and then compete in prices.

The one very closely related empirical paper is Ellison and Ellison (2004), which analyzes demand and markups at a retailer using an add-on strategy when selling computer parts on the internet. It provides evidence in support of this paper in two ways: it provides evidence that this paper’s assumptions about demand reflect reality in at least one market; and it provides evidence in support of this paper’s conclusions. The evidence relevant to the assumptions are estimates of how the demand for products of several quality levels depends on the prices of all of the other qualities. Specifically, loss leaders are shown to

attract a large number of customers who end up buying upgraded products at higher price, and there is evidence of the adverse selection effect – the customer pool of attracted by a low-priced loss leader is shown to have a much higher percentage of customers who do not upgrade. Supporting evidence for the conclusion that add-on pricing softens competition comes from a straightforward analysis of price and cost data. The firm is estimated to earn average markups over marginal cost of about ten to fifteen percent even though the elasticity of demand for the base goods is between -25 and -40.

There is surprisingly little other empirical evidence on loss-leader pricing. The one standard empirical reference in marketing seems to be Walters (1988). It examines the impact of loss leaders on store traffic by estimating a system of simultaneous equations. The key equation essentially regresses the total number of customers visiting a supermarket in a week on dummy variables for whether a product in each of eight categories is featured in a sales circular and offered at a discount of at least 15%. Walters finds little evidence that loss leaders affect store traffic. Chevalier, Rossi, and Scharfstein (2003) use data from a Chicago supermarket chain to examine the pricing and demand for products that have large seasonal peaks in demand. Several findings are consistent with these products serving as loss leaders: the retail margin of a product tends to decline during the period of its peak demand even if this does not coincide with a peak in aggregate supermarket demand; aggregate margins do not decrease during aggregate demand peaks; reductions in item prices during product-specific demand peaks do not appear to be due to changes in demand elasticities; and reductions in item prices during product-specific demand peaks are associated with increases in product-specific advertising. Verboven (1999) uses a hedonic regression to compare markups for base model cars and cars with more powerful engines and finds that percentage markups on the premium engines are higher in some car classes but not in others.

## 8 Conclusion

The add-on pricing strategy described in this paper could be practiced in almost any business. Firms just need to be able to invent a lower-quality versions of their products; the lower-quality products need not be any cheaper to produce. The key feature of the consumer pool is that consumers who are more sensitive to inter-firm price differences are less likely to purchase costly add-ons. This seems plausible given a number of sources of heterogeneity, e.g. rich versus poor consumers, individual versus business customers, or sophisticated versus unsophisticated shoppers.

The general idea of creating intentionally creating an adverse selection problem to limit competition is perhaps also one that could be applied in contexts other than pricing games.

For firms the main consequence of add-on pricing is that profits are higher than they otherwise would be given the degree of product differentiation. This effect may be generally important to our understanding of how firms maintain sufficient markups to survive in a world where fixed costs are often substantial. In the long run, of course, entry would be expected to reduce the degree of differentiation between adjacent firms and bring profits into line with fixed costs. What add-on pricing may help us understand is thus why we observe so many firms in various industries.

I have not discussed social welfare extensively. Models like mine with unit demands are poorly suited to welfare analyses. For example, social welfare in the add-on pricing model is identical to that in the discriminatory equilibrium of the standard pricing model – in both models all low types buy one unit of  $L$  and all high types buy one unit of  $H$ . In a more realistic setup, the lower price for good  $L$  would increase consumption of  $L$  and the higher price for the add-on would reduce consumption of  $H$ . How the losses and gains would trade off is not clear.<sup>14</sup> The welfare comparison between the add-on pricing model and the one-good model obtained by eliminating good  $L$  may be more straightforward. I noted that both the high and low types pay more relative to their valuation in the add-on pricing game than in the one-good model. If this is also true in a model with continuous aggregate demand functions, deadweight loss would presumably be unambiguously larger in the add-on model. (Welfare is unambiguously lower in the add-on pricing game with unit demands because it is inefficient for the low types to buy  $L$  rather than  $H$ .)

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<sup>14</sup>See, for example, Klemperer (1987a) and Borenstein, MacKie-Mason, and Netz (2000).

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## Appendix

### Proof of Proposition 1

(a) Consider first the possibility of a symmetric pure strategy Nash equilibrium where all consumers buy good  $H$  at a price of  $p_H^*$ . This requires that  $p_{iL} \geq p_H^* - w/\alpha_\ell$ . If firm 1 deviates to a price  $p_{1H}$  in a neighborhood of  $p_H^*$  (and raises  $p_{1L}$  at the same time if need be) then firm 1's profits are

$$\pi_1(p_{1H}) = \left(1 + \frac{\alpha_\ell + \alpha_h}{2}(p_H^* - p_{1H})\right)(p_{1H} - c)$$

A necessary condition for Nash equilibrium is that the derivative of this expression be zero at  $p_{1H} = p_H^*$ . This gives  $p_H^* = \frac{1}{2}\left(c + \frac{1}{\bar{\alpha}} + p_H^*\right)$ , which implies that the only possible equilibrium of this form is  $p_{1H} = p_{2H} = p_H^* = c + 1/\bar{\alpha}$ .

To show that it is indeed a SPE for both firms to set  $p_{iH} = c + 1/\bar{\alpha}$  and  $p_{iL} \geq c + 1/\bar{\alpha} - w/\alpha_\ell$  (with all consumers buying good  $H$  from the closest firm) requires that we check that various possible deviations do not increase a firm's profits.

Consider first a deviation to prices  $p_{1L}$  and  $p_{1H}$  at which consumers only buy good  $H$ . To show that such a deviation cannot increase firm 1's profits I'll make a few observations in succession.

Observation 1: If firm 1 sells good  $H$  to some but not all consumers in each population then the deviation does not increase profits.

To see this, note that in this case the formula above gives firm 1's profits. The expression is a quadratic in  $p_{1H}$  and hence the solution to the first-order condition is the maximum.

Observation 2: If firm 1 sells good  $H$  to everyone in the cheapskate population then the deviation does not increase profits.

With such prices, firm 1's profits are smaller than what one gets from plugging  $p_{1H}$  into the profit formula above, which in turn is smaller than the profits from setting  $p_{1H} = p_H^*$ .

Observation 3: If firm 1 makes no sales in the cheapskate population then the deviation is not profitable.

If firm 1 chooses  $p_{1H} > p_H^* + 1/\alpha_\ell$  then it makes sales only to the high types and its profits are

$$\pi_1(p_{1H}) = \left(\frac{1}{2} + \frac{\alpha_h}{2}(p_H^* - p_{1H})\right)(p_{1H} - c)$$

Taking the first order condition we see that the global maximum of this expression occurs at

$$p_{1H} = c + \frac{1}{2\alpha_h} + \frac{1}{2\bar{\alpha}}.$$

The firm would sell to low types at this price if

$$c + \frac{1}{2\alpha_h} + \frac{1}{2\bar{\alpha}} \leq c + \frac{1}{\bar{\alpha}} + \frac{1}{\alpha_\ell}.$$

A straightforward calculation shows that this is the case if  $\alpha_\ell/\alpha_h \leq (3 + \sqrt{17})/2 \approx 3.562$ , which is true given the assumption of the Proposition. Hence, we can conclude that the profits from any price that sells only to the high types are at most equal to the profits received from the high types by setting  $p_{1H} = c + \frac{1}{2\alpha_h} + \frac{1}{2\bar{\alpha}}$ , which in turn is less than the profits received from setting this price and selling to members of both populations, which by observation 1 are less than what firm 1 receives by setting  $p_{1H} = p_H^*$ .

Taken together, observations 1-3 imply that any deviation which involves only selling good  $H$  is not profitable: if firm 1 deviates to  $p_{1H} < p_H^*$  then firm 1 makes more sales to cheapskates than to high types so either observation 1 or observation 2 applies; if firm 1 deviates to  $p_{1H} > p_H^*$  then firm 1 makes more sales to high types than to cheapskates and observation 1 or observation 3 applies.

Observation 4: Any deviation to prices  $p_{1L}$  and  $p_{1H}$  at which firm 1 sells only good  $L$  is not profitable.

To see this, note that firm 1 would sell at least as many units (and get a higher price on each at no higher cost) by setting prices  $p'_{1L} = \infty$  and  $p'_{1H} = p_{1L} + w/\alpha_\ell$ . We've already shown these prices do not increase firm 1's profit.

Finally, consider a deviation to prices  $p_{1L}$  and  $p_{1H}$  at which firm 1 sells good  $L$  to the cheapskates and good  $H$  to the high types. If there were no IC constraints so firm 1 could simply choose the optimal prices in each population its choices would be  $p_{1H} = c + \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h}$  and  $p_{1L} = c + \frac{1}{2\bar{\alpha}} + \frac{1-w}{2\alpha_\ell}$ . If  $w < \frac{\alpha_\ell - \alpha_h}{2\alpha_\ell - \alpha_h}$ , however, these prices would lead the high types to buy good  $L$ . If  $w > \frac{\alpha_\ell - \alpha_h}{\alpha_h}$ , these prices would lead the low types to buy good  $H$ . Accordingly, I will consider separately the optimal deviation of this form when  $w$  is small (with the high type's IC constraint binds), intermediate, and high (with the low type's IC constraint binding). I do this by presenting an additional series of observations.

Observation 5: If  $w \leq \frac{\alpha_\ell - \alpha_h}{2\alpha_\ell - \alpha_h}$  then a deviation that sells  $L$  to the low types and  $H$  to the high types is not profitable.

In this case the constraint that  $p_{1H} - p_{1L} \leq w/\alpha_h$  binds. Define  $\pi_1(p_{1H}, w)$  by

$$\pi_1(p_{1H}, w) \equiv \left( \frac{1}{2} + \frac{\alpha_h}{2}(p_H^* - p_{1H}) \right) (p_{1H} - c) + \left( \frac{1}{2} + \frac{\alpha_\ell}{2} \left( p_H^* - \frac{w}{\alpha_\ell} - \left( p_{1H} - \frac{w}{\alpha_h} \right) \right) \right) \left( p_{1H} - \frac{w}{\alpha_h} - c \right).$$

Let  $\pi_1^d(w) = \max_{p_{1H}} \pi_1(p_{1H}, w)$  and write  $p_{1H}^*$  for the price that maximizes this expression. The maximum profit achievable by a deviation of this form is at most  $\pi_1^d(w)$  as long as the

best possible deviation of this form has  $p_{1H} - w/\alpha_h \geq c$ . (In the opposite case the deviation can't increase profits because firm 1 would be better off not selling good  $L$  and we have already seen that such deviations do not increase firm 1's profits.) From the envelope theorem we have have

$$\frac{d\pi_1^d}{dw} = \frac{\partial\pi_1}{\partial w} = \frac{1}{2\alpha_h} \left( (2\alpha_\ell - \alpha_h)(p_{1H}^*(w) - c) - \frac{2w(\alpha_\ell - \alpha_h)}{\alpha_h} - \frac{\alpha_\ell}{\bar{\alpha}} - 1 \right).$$

To show that  $\pi_1^d(w) < 1/\bar{\alpha}$  for all  $w \in \left(0, \frac{\alpha_\ell - \alpha_h}{2\alpha_\ell - \alpha_h}\right)$  it suffices to show that the derivative is negative for all  $w$  in the interval. For this it suffices to show that

$$(2\alpha_\ell - \alpha_h)(p_{1H}^*(w) - c) < 1 + \alpha_\ell/\bar{\alpha}.$$

If the high type's IC constraint were not binding firm 1 would choose  $p_{1H} = c + \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h}$ . Given the constraint the optimal  $p_{1H}^*(w)$  will be smaller. Plugging this upper bound into the equation above gives that a deviation is not profitable if

$$\frac{1}{2}(2\alpha_\ell - \alpha_h) \left( \frac{\alpha_h + \bar{\alpha}}{\alpha_h \bar{\alpha}} \right) < \frac{\bar{\alpha} + \alpha_\ell}{\bar{\alpha}}.$$

Multiplying through and collecting terms this is equivalent to

$$2\alpha_\ell^2 - \alpha_\ell\alpha_h - 5\alpha_h^2 < 0,$$

which holds provided that  $\alpha_\ell/\alpha_h < (1 + \sqrt{41})/4 \approx 1.851$ .

Observation 6: If  $\frac{\alpha_\ell - \alpha_h}{2\alpha_\ell - \alpha_h} \leq w \leq \frac{\alpha_\ell - \alpha_h}{\alpha_h}$  then a deviation that sells  $L$  to the low types and  $H$  to the high types is not profitable.

In this case, the IC constraints are not binding and the optimal deviation of this form is to  $p_{1L} = c + \frac{1}{2\bar{\alpha}} + \frac{1-w}{2\alpha_\ell}$  and  $p_{1H} = c + \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h}$ . With these prices profits from high type consumers are independent of  $w$  and profits from low type consumers are decreasing in  $w$ . To see that the deviation is not profitable for any  $w$  in the interval it therefore suffices to show that the deviation is not profitable when  $w = \frac{\alpha_\ell - \alpha_h}{2\alpha_\ell - \alpha_h}$ . This follows from observation 5.

Observation 7: If  $\frac{\alpha_\ell - \alpha_h}{\alpha_h} \leq w$  then a deviation that sells  $L$  to the low types and  $H$  to the high types is not profitable.

In this case, the IC constraint of the low type is binding. The optimal deviation of this type has  $p_{1L} = p_{1H} - w/\alpha_\ell$ . This can not increase firm 1's profits, because the type  $L$  consumers would also be willing to buy good  $H$  at price  $p_{1H}$ . Hence, firm 1 could do better selling only good  $H$  and we have already seen that there is no profitable deviation of this form.

This concludes the argument to show that there are subgame perfect equilibria with  $p_{2H} = p_{2L} = c + 1/\bar{\alpha}$ ,  $p_{iL} > c + 1/\bar{\alpha} - w/\alpha_\ell$  and all consumers buying  $H$  from the closest firm at  $t = 3$ .

To prove the uniqueness claim of part (a), we must also show that there are no other symmetric pure strategy equilibria in the standard pricing game. It is obvious that there are no equilibria in which all consumers buy good  $L$ . A firm could increase its profits by setting  $p'_{1L} = \infty$  and  $p'_{iH} = \min(c, p_{iL} + w/\alpha_\ell)$ . There are no equilibria where the low types buy good  $H$  and high types buy good  $L$  because the high types will strictly prefer to buy  $H$  whenever the low types weakly prefer  $H$ .

The final more serious possibility to consider is whether there is an equilibrium in which low types buy good  $L$  and high types buy good  $H$ . We can think of three possible cases: equilibria where low types and high types both strictly prefer to purchase the good they are purchasing, those where the high types are indifferent to buying good  $L$ , and those where the low types are indifferent to buying good  $H$ . The last of the three cases is not possible — each firm could increase its profits by not offering good  $L$  (because its low type consumers would buy  $H$  instead at the higher price). I will first discuss the first case.

In a discriminatory equilibrium where low types strictly prefer good  $L$  and high types strictly prefer good  $H$  the first order conditions for each firm's profits imply that the only possible equilibrium is  $p_{1L} = p_{2L} = c + 1/\alpha_\ell$  and  $p_{1H} = p_{2H} = c + 1/\alpha_h$ . Low types prefer good  $L$  at these prices only if  $p_{iL} < p_{iH} - w/\alpha_\ell$ . This requires  $w \leq \frac{\alpha_\ell - \alpha_h}{\alpha_h}$ . High types prefer good  $H$  at these prices only if  $p_{iL} > p_{iH} - w/\alpha_h$ . This requires  $w \geq \frac{\alpha_\ell - \alpha_h}{\alpha_\ell}$ . Assume that  $w$  does satisfy these conditions.

Suppose that firm 1 deviates to  $p'_{1L} = \infty$  and  $p'_{1H} = c + \frac{1}{\bar{\alpha}} + \frac{w}{4\bar{\alpha}}$ . One can verify that  $p'_{1H} > p_{2H} - 1/\alpha_h$  and  $p'_{1H} > p_{2L} + w/\alpha_\ell - 1/\alpha_\ell$  whenever  $\alpha_\ell/\alpha_h < (3 + \sqrt{17})/2$ . Hence, after the deviation firm 1 sells to a subset of each population and firm 1's profits are bounded below by the standard expression for profits in a competition-on-a-line model. Omitting much algebra this gives that the profits from the deviation are at least

$$\left(\frac{1}{2} + \frac{\alpha_h}{2}(p_{2H} - p'_{1H})\right)(p'_{1H} - c) + \left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_{2L} - (p'_{1H} - w/\alpha_\ell))\right)(p'_{1H} - c) = \left(1 + \frac{w}{4}\right)^2 \frac{1}{\bar{\alpha}}$$

This is a profitable deviation from the hypothesized equilibrium profile if

$$\left(1 + \frac{w}{4}\right)^2 \frac{1}{\bar{\alpha}} > \frac{1}{2\alpha_\ell} + \frac{1}{2\alpha_h}.$$

Using the fact that  $w/geq(\alpha_\ell - \alpha_h)/\alpha_\ell$  this shows that there is no equilibrium of this form

if

$$\left(1 + \frac{\alpha_\ell - \alpha_h}{4\alpha_\ell}\right)^2 \frac{1}{\bar{\alpha}} > \frac{1}{2\alpha_\ell} + \frac{1}{2\alpha_h}.$$

Expanding the formula above we can see that this is true if and only if

$$\left(\frac{\alpha_\ell}{\alpha_h} - 1\right) \left(4\left(\frac{\alpha_\ell}{\alpha_h}\right)^2 - 13\frac{\alpha_\ell}{\alpha_h} + 1\right) < 0.$$

This is true for

$$1 < \frac{\alpha_\ell}{\alpha_h} < \frac{13 + \sqrt{153}}{8} \approx 3.171$$

The final analysis necessary to complete the proof of part (a) is a demonstration that there are also no discriminatory equilibria with  $p_{iL} = p_{iH} - w/\alpha_h$  with the parameter restrictions of part (a). Firm 1 could deviate from such an equilibrium by raising or lowering  $p_{1L}$  and changing  $p_{1H}$  by exactly the same amount (i.e., setting  $p_{1H} = p_{1L} + w/\alpha_h$ ). For a small enough change in prices firm 1 would continue to sell  $L$  to a fraction of the low types and  $H$  to a fraction of the high types. Firm 1's profit would then be

$$\pi_1(p_{1L}) = \left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_{2L} - p_{1L})\right)(p_{1L} - c) + \left(\frac{1}{2} + \frac{\alpha_h}{2}(p_{2L} - p_{1L})\right)(p_{1L} + w/\alpha_h - c).$$

Considering the first order condition for maximizing this expression we can see that the only possible SPE of this form would have  $p_{1L} = c + 1/\bar{\alpha} - w/2\bar{\alpha}$  (and  $p_{1H} = c + 1/\bar{\alpha} - w/2\bar{\alpha} + w/\alpha_h$ .) Given the restriction on  $\alpha_\ell/\alpha_h$  in the proposition it turns out that there is always a profitable deviation from this profile.

If  $w > (\alpha_\ell - \alpha_h)/\alpha_\ell$  a profitable deviation is to raise  $p_{1L}$  by a small amount and leave  $p_{1H}$  unchanged. With such a deviation profits from sales to the high types will be unchanged and firm 1 will sell fewer units of good  $L$  to low types (at a higher price). This is profitable if the derivative with respect to  $p_{1L}$  of

$$\left(\frac{1}{2} - \frac{\alpha_\ell}{2}(p_{1L} - p_{2L})\right)(p_{1L} - c)$$

is positive when evaluated at  $p_{1L} = p_{2L} = c + 1/\bar{\alpha} - w/2\bar{\alpha}$ . The derivative is

$$\frac{1}{2} - \frac{\alpha_\ell}{2} \left(\frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}}\right),$$

which is positive for  $w > (\alpha_\ell - \alpha_h)/\alpha_\ell$ .

When  $w \leq (\alpha_\ell - \alpha_h)/\alpha_\ell$  a profitable deviation is to simply raise  $p_{1L}$  sufficiently high so that the low types will prefer to buy good  $H$ . Firm 1 will sell fewer units with this strategy,

but at a higher price. Profits from the high types are unchanged. Profits from sales to the low types change from  $\frac{1}{2}(1/\bar{\alpha} - w/2\bar{\alpha})$  to

$$\left(\frac{1}{2} - \frac{\alpha_\ell}{2} \left(\frac{w}{\alpha_h} - \frac{w}{\alpha_\ell}\right)\right) \left(\frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} + \frac{w}{\alpha_h}\right).$$

The change in profits simplifies to

$$\frac{w}{2} \left(\frac{1}{\alpha_h} - \frac{\alpha_\ell - \alpha_h}{\alpha_h} \frac{2\alpha_h + w\alpha_\ell}{\alpha_h(\alpha_\ell + \alpha_h)}\right).$$

Substituting in the upper bound  $(\alpha_\ell - \alpha_h)/\alpha_\ell$  for the second  $w$  in this expression and simplifying we find that the change in profits is at least

$$\frac{w}{2} \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2},$$

which is positive for  $\alpha_\ell/\alpha_h < 2$ . This completes the proof that there is no equilibrium in which the firms make sales of good  $L$  and thereby completes the proof of part (a) of the proposition.

(b) To analyze the add-on pricing game, I begin with a lemma noting that if the firms' first period prices are close together, then at  $t = 2$  the firms will sell the "upgrade" to all consumers at a price of  $w/\alpha_\ell$ .

**Lemma 1** *Assume  $\alpha_\ell/\alpha_h \leq 1.6$ . Suppose that at  $t = 1$  the firms choose prices  $p_{1L}$  and  $p_{2L}$  with  $|p_{2L} - p_{1L}| \leq \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2}$  and  $c < p_{iL} < (v - w - s - 1/2)/\alpha_\ell$ . Then, the unique equilibrium of the subgame at  $t = 2$  has the firms selling the upgrade to all consumers at a price of  $w/\alpha_\ell$ .*

A proof of the lemma is presented immediately after the proof of this Proposition. Given the result of the lemma, we know that firm 1's profit following a small deviation at  $t = 1$  from the symmetric profile  $p_{1L} = p_{2L} = p_L^*$  results in its earning a profit of

$$\pi_1(p_{1L}) = \left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_{2L} - p_{1L})\right) (p_{1L} + w/\alpha_\ell - c) + \left(\frac{1}{2} + \frac{\alpha_h}{2}(p_{2L} - p_{1L})\right) (p_{1L} + w/\alpha_\ell - c).$$

Considering the first order condition for maximizing this expression shows that the only possible first period price in a symmetric SPE is  $p_L^* = c + 1/\bar{\alpha} - w/\alpha_\ell$ . By Lemma 1, at  $t=2$  both firms must set  $p_{iH} = c + 1/\bar{\alpha} - w/\alpha_\ell + w/\alpha_\ell = c + 1/\bar{\alpha}$  on the equilibrium path, and all consumers must buy good  $H$  from the nearest firm. This completes the proof of the uniqueness part of part (b) of the proposition.

To verify that there is indeed a pure strategy SPE of the form described, suppose that both firms set  $p_{iL} = c + 1/\bar{\alpha} - w/\alpha_\ell$  at  $t = 1$  and follow some SPE strategy at  $t = 2$  and

that consumers behave optimally given the firms' equilibrium strategies and purchase good  $H$  if they are indifferent between buying  $H$  and  $L$ .

By definition we know that firm 1 has no profitable deviation at  $t = 2$ .

To show that there is no profitable deviation at  $t = 1$ , I will present a series of observations covering various cases.

Observation 1: Firm 1 cannot increase its profits by deviating to any  $p_{1L}$  with  $|p_{1L} - p_L^*| < \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2}$ .

With such a deviation, Lemma 1 implies that firm 2 sets  $p_{2H} = c + 1/\bar{\alpha}$  at  $t = 2$ . Part (a) of the proposition implies that no matter what prices  $p_{1L}$  and  $p_{1H}$  firm 1 chooses it cannot earn a profit in excess of  $1/\bar{\alpha}$  when  $p_{2H} = c + 1/\bar{\alpha}$ . This includes the prices firm 1 is charging after a deviation here.

Observation 2: Firm 1 cannot increase its profits by deviating to any  $p_{1L}$  with  $p_{1L} \leq p_L^* - \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2}$ .

In this case, regardless of what prices are chosen at  $t = 2$  firm 1 will sell at least as many units of good  $L$  as of good  $H$ . Hence, its profits are bounded above by the profits from selling the same number of units at a price of  $p_{1L} + w/\alpha_\ell$ . If  $p_{1L} + w/\alpha_\ell < 0$  then these profits are negative and not a profitable deviation. If  $p_{1L} + w/\alpha_\ell > 0$  then profits are bounded above by the profits firm 1 would receive from selling to all consumers at this price. Given the assumed upper bound on  $p_{1L}$  the gain from the deviation is

$$\begin{aligned} \pi_1(p_{1L}) - \frac{1}{\bar{\alpha}} &\leq 2 \left( \frac{1}{\bar{\alpha}} - \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2} \right) - \frac{1}{\bar{\alpha}} \\ &= \frac{2}{\alpha_\ell + \alpha_h} - 2 \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2} = \frac{2}{\alpha_\ell + \alpha_h} \left( \left( \frac{\alpha_\ell}{\alpha_h} \right)^2 - \frac{\alpha_\ell}{\alpha_h} - 1 \right). \end{aligned}$$

This is negative when  $\alpha_\ell/\alpha_h < \frac{1+\sqrt{5}}{2}$ .

Observation 3: Firm 1 cannot increase its profits by deviating to any  $p_{1L}$  with  $p_{1L} \geq p_L^* + \frac{2\alpha_h - \alpha_\ell}{\alpha_h^2}$ .

In this case, firm 2 will make at least as many sales to low types as to high types. Hence,  $p_{2H} = p_{2L} + w/\alpha_\ell = c + 1/\bar{\alpha}$ . Again, part (a) of the proposition implies that the prices  $p_{1L}$  and  $p_{1H}$  firm 1 ends up charging cannot increase its profits.

QED

Proof of Lemma 1 To see that  $p_{1U} = p_{2U} = w/\alpha_\ell$  is an equilibrium, note that when the firms are expected to set the same upgrade price, the mass of group  $j$  customers visiting

firm 1 is  $\frac{1}{2} + \frac{\alpha_j}{2}(p_{2L} - p_{1L})$ . Profits are

$$\pi_1(w/\alpha_\ell, w/\alpha_\ell) = \sum_{j=1}^2 \left( \frac{1}{2} + \frac{\alpha_j}{2}(p_{2L} - p_{1L}) \right) (p_{1L} - c + w/\alpha_\ell).$$

Deviating to a lower upgrade price obviously cannot increase firm 1's profits – the lower price will not lead to any extra sales.

If firm 1 deviates to charge a higher price, no low types will purchase the upgrade. This decreases profits by  $\left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_{2L} - p_{1L})\right) \frac{w}{\alpha_\ell}$ . Firm 1's sales to high types will be no higher. The upgrade price paid by these customers can be at most  $w/\alpha_h$ . Hence the increase in profits on sales to high types is at most  $\left(\frac{1}{2} + \frac{\alpha_h}{2}(p_{2L} - p_{1L})\right) \left(\frac{w}{\alpha_h} - \frac{w}{\alpha_\ell}\right)$ . The change in firm 1's profits from the deviation is thus bounded above by

$$\begin{aligned} & \left(\frac{1}{2} + \frac{\alpha_h}{2}(p_{2L} - p_{1L})\right) \left(\frac{w}{\alpha_h} - \frac{w}{\alpha_\ell}\right) - \left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_{2L} - p_{1L})\right) \frac{w}{\alpha_\ell} \\ &= \frac{w}{2} \left[ \left(\frac{1}{\alpha_h} - \frac{2}{\alpha_\ell}\right) + (p_{2L} - p_{1L}) \left(\frac{\alpha_h}{\alpha_h} - \frac{\alpha_h}{\alpha_\ell} - \frac{\alpha_\ell}{\alpha_h}\right) \right] \\ &\leq \frac{w}{2\alpha_h\alpha_\ell} \left[ \alpha_\ell - 2\alpha_h - (p_{2L} - p_{1L})\alpha_h^2 \right]. \end{aligned}$$

The bound on  $|p_{2L} - p_{1L}|$  assumed in the lemma ensures that this is negative.

I now show that this is the only equilibrium.

First, note that the upper bound on the prices for  $L$  ensures that all consumers will visit one of the firms in equilibrium.

Next, note that in any equilibrium all firms choose  $p_{iU}$  equal to either  $w/\alpha_h$  or  $w/\alpha_\ell$ . To see this, one first shows that both firms must set  $p_{iU} \geq w/\alpha_\ell$ . Otherwise, the firm with the lower price attracts a positive mass of consumers. All of these consumers receive weakly higher ex ante expected utility from visiting that firm. Once they have sunk  $s$  visiting that firm they strictly prefer to buy there at the equilibrium prices. If the firm raises its upgrade price by some amount less than  $s/\alpha_\ell$  and keeps its price less than  $w/\alpha_\ell$  it will lose no sales. This would be a profitable deviation. The fact that  $p_{iU} \geq w/\alpha_\ell$  implies that consumers in the low group get no surplus from buying the upgrade. Because of this and because the difference in prices for  $L$  is assumed to be bounded above by  $(2\alpha_h - \alpha_\ell)/\alpha_h^2$ , which is less than  $1/\alpha_\ell$ , each firm attracts a positive mass of consumers in any equilibrium. There cannot be an equilibrium with  $w/\alpha_\ell < p_{iU} < w/\alpha_h$  because firm  $i$  would gain by raising its price slightly (if it is making any sales of good  $H$ ) or by dropping its price to  $w/\alpha_\ell$  (if not). There cannot be an equilibrium with  $p_{iU} > w/\alpha_h$  because firm  $i$  will sell no units of  $H$ , but would make positive sales by dropping its price to  $w/\alpha_\ell$ .



There cannot be an equilibrium with  $p_{1U} = p_{2U} = w/\alpha_h$  because then the mass of customers from each group visiting firm 1 is exactly the same as when  $p_{1U} = p_{2U} = w/\alpha_\ell$ . The calculation above thus implies that firm 1 would increase its profits by deviating to  $p_{1U} = w/\alpha_\ell$ . To see that there can not be an equilibrium with  $p_{1U} = w/\alpha_h$  and  $p_{2U} = w/\alpha_\ell$  note that in this case the mass of low-type consumers visiting firm 1 would be exactly the same as in the above calculations, but that firm 1 would be visited by fewer high types. This makes the gain from deviating to  $p_{1U} = w/\alpha_\ell$  even greater.

QED

### Proof of Proposition 2

The result that  $\bar{w} > \underline{w}$  follows from simple algebra:

$$\begin{aligned}\bar{w} > \underline{w} &\iff \frac{4\bar{\alpha}}{\sqrt{\alpha_\ell\alpha_h}} - 4 > \frac{\alpha_\ell - \alpha_h}{\alpha_\ell} \\ &\iff 4(\alpha_\ell + \alpha_h)^2\alpha_\ell^2 > \alpha_\ell\alpha_h(5\alpha_\ell - \alpha_h)^2 \\ &\iff \alpha_\ell(\alpha_\ell - \alpha_h)(4\alpha_\ell^2 - 13\alpha_\ell\alpha_h + \alpha_h) > 0.\end{aligned}$$

This inequality is satisfied whenever  $\frac{\alpha_\ell}{\alpha_h} > \frac{13+\sqrt{153}}{8} \approx 3.17$ .

Another fact that will come in handy is that  $\bar{w} < \frac{\alpha_\ell - \alpha_h}{\alpha_h}$ . To see this, one can carry out a calculation similar to that above to show that

$$\frac{\alpha_\ell - \alpha_h}{\alpha_h} > \bar{w} \iff \alpha_h(\alpha_\ell - \alpha_h)(\alpha_\ell^2 + 3\alpha_\ell\alpha_h + 4\alpha_h) > 0.$$

(a) To show that the strategy profile where both firms set  $p_{iL} = p_L^* \equiv c + 1/\alpha_\ell$  and  $p_{iH} = p_H^* \equiv c + 1/\alpha_h$  is a sequential equilibrium (when combined with optimal behavior on the part of consumers) note first that the restrictions on  $w$  imply that when consumers anticipate that  $p_{iL} = p_L^*$  and  $p_{iH} = p_H^*$  then all consumers will visit the closest firm, low types will buy good  $L$  and high types will buy good  $H$ . (This follows from  $\alpha_h(p_{iH} - p_{iL}) = \underline{w} < w$  and  $\alpha_\ell(p_{iH} - p_{iL}) = (\alpha_\ell - \alpha_h)/\alpha_h > \bar{w} > w$ ). Hence, if the firms follow the given strategy profile each earns a profit of  $\frac{1}{2\alpha_\ell} + \frac{1}{2\alpha_h}$ .

If firm 1 deviates to any prices  $p_{1L}$  and  $p_{1H}$  at which it sells  $L$  to low types and  $H$  to high types and sells to some but not all of the customers in each market then its profits are

$$\pi_1(p_{1L}, p_{1H}) = \left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_L^* - p_{1L})\right)(p_{1L} - c) + \left(\frac{1}{2} + \frac{\alpha_h}{2}(p_H^* - p_{1H})\right)(p_{1H} - c).$$

This is a concave function uniquely maximized at  $p_{1L} = \frac{1}{2}(c + p_L^* + 1/\alpha_\ell) = c + 1/\alpha_\ell$  and  $p_{1H} = c + 1/\alpha_h$ , so the deviation does not increase firm 1's profits.

If firm 1 sells  $L$  to low types and  $H$  to high types and sells to no or all customers in one (or both) markets then it is strictly worse off: zero sales earn zero rather than positive

profits; and when selling to all customers of type  $j$  firm 1's profits from sales to type  $j$  consumers are no greater than the profits it would have earned from setting the price  $p_{1j} = p_j^* - 1/\alpha_j$ , and profits at this price are lower than the equilibrium profits because they are given by the formula above.

There is no profitable deviation which involves selling  $H$  to low types and  $L$  to high types because the high types will strictly prefer buying  $H$  whenever the low types are willing to buy  $H$ .

It is not necessary to check separately whether there is a profitable deviation involving selling only good  $L$ . If firm 1 has a profitable deviation which involved selling  $L$  at a price of  $p_{1L}$  to a subset of the consumers, then it also has an even better profitable deviation in which it sells  $H$  at a price of  $p_{1L} + w/\alpha_\ell - \epsilon$  to the same set of consumers.

To show that the profile given in (a) is an equilibrium it therefore remains only to show that there is no profitable deviation involving selling  $H$  to both populations. When firm 1 sells  $H$  to at least some of the consumers in each population at a price  $p_{1H} > c$  its profits are bounded above by

$$\pi_1(p_{1H}) = \left( \frac{1}{2} + \frac{\alpha_h}{2}(p_H^* - p_{1H}) \right) (p_{1H} - c) + \left( \frac{1}{2} + \frac{\alpha_\ell}{2}(p_L^* - (p_{1H} - w/\alpha_\ell)) \right) (p_{1H} - c)$$

(The expression is only an upper lower bound and not necessarily the actual profit level because the quantity sold in each market is at most one.) This is a quadratic that is maximized at the unique solution to the first-order condition. Differentiating this expression we find after some algebra that it is maximized for

$$p_{1H} = c + \frac{1}{\bar{\alpha}} + \frac{w}{4\bar{\alpha}}.$$

Substituting into the profit function, the value at the maximum is  $(1 + \frac{w}{4})^2 \frac{1}{\bar{\alpha}}$ . This is no greater than the equilibrium profit if

$$\left( 1 + \frac{w}{4} \right)^2 \frac{1}{\bar{\alpha}} \leq \frac{1}{2\alpha_\ell} + \frac{1}{2\alpha_h}.$$

This is satisfied for

$$w \leq 4 \left( \frac{\bar{\alpha}}{\sqrt{\alpha_\ell \alpha_h}} - 1 \right),$$

which is the assumption in the statement of the proposition that  $w < \bar{w}$ . This concludes the proof that the discriminatory profile described in part (a) of the proposition gives a sequential equilibrium.

(b) To see that the standard pricing game sometimes has an equilibrium in which all consumers buy  $H$  at a price of  $c + 1/\bar{\alpha}$  note first that we showed in the proof of Proposition

1 that these prices satisfy the first-order condition for profit maximization. This profile will be an equilibrium if firm 1 cannot gain either by selling good  $H$  to the high types and nothing to the low types or by selling  $H$  to the high types and  $L$  to the low types.

In the proof of Proposition 1, I noted that there is no profitable deviation involving only sales to the high types when  $\alpha_\ell/\alpha_h < (3 + \sqrt{17})/2$  because at the price that maximizes profits from sales to the high types, the firm will sell to some low types as well. When  $\alpha_\ell/\alpha_h$  is larger, firm 1's profit function does have a local maximum at  $p_{1H} = c + \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h}$ . Firm 1's profit when it sets this price and sells to only high types is  $\frac{\alpha_h}{2} \left( \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h} \right)^2$ . This is larger than  $\frac{1}{\bar{\alpha}}$  only if  $\alpha_\ell/\alpha_h > 5 + \sqrt{32} \approx 10.66$ . Hence, for the parameter values of the proposition, this deviation is not profitable.

In the proof of Proposition 1, the optimal deviation involving selling both  $H$  and  $L$  could take any of three forms. Given the restriction on  $w$  in Proposition 2 only the second of these (corresponding to observation 6 in the earlier proof) arises and the optimal deviation of this form is  $p_{1L} = c + \frac{1}{2\bar{\alpha}} + \frac{1-w}{2\alpha_\ell}$  and  $p_{1H} = c + \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h}$ . The profit from this deviation is

$$\frac{\alpha_h}{2} \left( \frac{1}{2\bar{\alpha}} + \frac{1}{2\alpha_h} \right)^2 + \frac{\alpha_\ell}{2} \left( \frac{1}{2\bar{\alpha}} + \frac{1-w}{2\alpha_\ell} \right)^2$$

A numerical calculation shows that this deviation is never profitable if  $\alpha_\ell/\alpha_h > 6.4$ . This is also true when  $\alpha_\ell/\alpha_h$  is smaller if  $w$  is closer to  $\bar{w}$ . In these cases, the specified profile is therefore also an equilibrium.

There can be no other symmetric pure strategy equilibria in which the firms sell good  $H$  to everyone because  $p_H = c_1/\bar{\alpha}$  is the unique solution to the first-order condition that arises in this case. There can be no equilibrium where the firms sell  $L$  to the high types and  $H$  to the low types for the standard sorting reasons. The only remaining possibility for another symmetric pure strategy equilibrium is that there might be an equilibrium where the firms sell  $H$  to the high types and  $L$  to the low types, but at price different from those given in part (a) of the proposition.

There can be no such equilibrium with both types strictly preferring to buy the good they are buying because then the first order conditions for each firm not wanting to raise or lower each price (used in the existence argument) imply that the equilibrium must have  $p_{iL} = c + 1/\alpha_\ell$  and  $p_{iH} = c + 1/\alpha_h$ . There can be no such equilibrium in which the low types are indifferent to buying  $H$  because in that case firm 1 would profit from lowering the price of the upgrade by  $\epsilon$  and selling it to the low types as well. This leaves only the possibility of an equilibrium in which the high types are buy  $H$  and are indifferent to buying  $L$  instead. To see that this doesn't work, note (as in the proof of Proposition 1)

that considering the first order condition for firm 1 deviating and raising or lowering both  $p_{1L}$  and  $p_{1H}$  by exactly the same amount shows that the only possible equilibrium of this form would be to have  $p_{1L} = c + 1/\bar{\alpha} - w/2\bar{\alpha}$  and  $p_{1H} = c + 1/\bar{\alpha} - w/2\bar{\alpha} + w/\alpha_h$ . At these prices, firm 1 could deviate and raise  $p_{1L}$  slightly. This would not affect firm 1's sales to high types. In the low market firm 1's profits (in a neighborhood above  $c + 1/\bar{\alpha} - w/2\bar{\alpha}$ ) are

$$\left(\frac{1}{2} + \frac{\alpha_\ell}{2}\left(c + \frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} - p_{1L}\right)\right)(p_{1L} - c).$$

The derivative of this expression with respect to  $p_{1L}$  evaluated at  $c + 1/\bar{\alpha} - w/2\bar{\alpha}$  is

$$\frac{1}{2}\left(1 - \alpha_\ell\left(\frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}}\right)\right).$$

This is positive if  $w > \underline{w}$ . Hence, there is no equilibrium of this form.

QED

### Proof of Proposition 3

(a) Suppose that in a sequential equilibrium both firms set  $p_{iL} = p_L^*$  at  $t = 1$ . The first thing to note is that at  $t = 2$  the optimal continuation equilibrium for the firms involves the add-on being now sold for a price of  $w/\alpha_h$  (both in equilibrium and following small deviations).

Claim: If  $|p_{1L} - p_L^*| < 1/\alpha_h$  and  $p_{2L} = p_L^*$  then there is a sequential equilibrium in which both firms choose  $p_{iU} = w/\alpha_h$  at  $t = 2$ . This is the best equilibrium for the firms.

To see this note again that because of the structure of the consumer search problem the only possible equilibrium upgrade prices will be  $w/\alpha_\ell$  and  $w/\alpha_h$ . If both firms set  $p_{iU} = w/\alpha_h$ , then at  $t = 2$  the firm that chose a lower price at  $t = 1$  will be visited by at least half of the low types and by at most all of the low types. Hence, at least one-third of the consumers visiting the low priced firm are high types and the assumption of the proposition that  $w/\alpha_h > 3w/\alpha_\ell$  ensures that this firm is better off selling to just the high types. The firm that set the higher price at  $t = 1$  will be visited by more high types than low types and is thus also better choosing the high upgrade price.

If firm 1 deviates from the equilibrium and chooses a price  $p_{1L}$  with  $|p_{1L} - p_L^*| < 1/\alpha_\ell$  and the firm-optimal continuation equilibrium is played at  $t = 2$  then firm 1's profits are

$$\pi_1(p_{1L}) = \left(\frac{1}{2} + \frac{\alpha_\ell}{2}(p_L^* - p_{1L})\right)(p_{1L} - c) + \left(\frac{1}{2} + \frac{\alpha_h}{2}(p_L^* - p_{1L})\right)\left(p_{1L} + \frac{w}{\alpha_h} - c\right).$$

This is a quadratic maximized at the solution to the first-order condition. The derivative is

$$\frac{d\pi_1}{dp_{1L}} = 1 - 2\bar{\alpha}p_{1L} + \bar{\alpha}p_L^* + \bar{\alpha}c - w/2.$$

Setting  $p_{1L} = p_L^*$  and solving we see that the only possible symmetric equilibrium of this form is  $p_L^* = c + 1/\bar{\alpha} - w/2\bar{\alpha}$ . This completes the proof of the uniqueness claim of the proposition.

The calculation above also implies that no deviation from this profile with  $|p_{1L} - p_L^*| < 1/\alpha_\ell$  will increase firm 1's profits. To complete the proof that this is indeed an equilibrium one needs to verify that larger deviations (for which the expression above is not the correct profit function) also do not increase firm 1's profits.

To see that no deviation to a price  $p_{1L} > p_L^* + 1/\alpha_\ell$  can increase firm 1's profits, note that for prices in this range firm 1's profits (if they are nonzero) are given by

$$\pi_1(p_{1L}) = \left( \frac{1}{2} + \frac{\alpha_h}{2}(p_L^* - p_{1L}) \right) \left( p_{1L} + \frac{w}{\alpha_h} - c \right).$$

The derivative of this expression is

$$\frac{d\pi_1}{dp_{1L}} = \frac{1}{2} - \alpha_h p_{1L} + \frac{\alpha_h}{2} p_L^* + \frac{\alpha_h}{2} c - \frac{w}{2}.$$

The derivative is decreasing in  $p_{1L}$  and after some algebra one can show that it is negative when evaluated at  $p_L^* + 1/\alpha_\ell$  when  $w \geq \underline{w}$ . Hence, profits from any deviation in this form are less than the profits from a deviation to  $p_{1L} = c + 1/\alpha_\ell$ , which are less than the putative equilibrium profit by the above argument. (Apart from the algebra the result in this case should also be obvious: firms are keeping  $p_{1L}$  and  $p_{1H}$  farther apart than is optimal. It would make no sense to increase the already too-high price in market  $H$  and abandon market  $L$ .)

To see that there is no profitable deviation with  $p_{1L} < p_{2L} - 1/\alpha_h$  note that with such a price firm 1 sells to all of the low and high type consumers. (There cannot be an equilibrium where firm 2 attracts some high types by charging a low upgrade price because firm 2 will attract no low types and hence would always raise its upgrade price by  $s$  once consumers visit it.) Its profits are bounded above by  $(p_L^* - 1/\alpha_h - c) + (p_L^* - 1/\alpha_h + w/\alpha_h - c)$ . This is less than the equilibrium profit of  $p_L^* + w/2\alpha_h - c$  if

$$\begin{aligned} p_L^* - c < \frac{2}{\alpha_h} - \frac{w}{2\alpha_h} &\iff \frac{2-w}{2\bar{\alpha}} < \frac{4-w}{2\alpha_h} \\ &\iff w < \frac{4\alpha_\ell}{\alpha_\ell - \alpha_h}. \end{aligned}$$

The restrictions that  $w < \bar{w}$  and  $\alpha_\ell/\alpha_h < 10$  imply that the left hand side is less than four. The right hand side is always greater than four, so the deviation is never profitable.

Finally, to see that there is no profitable deviation with  $p_{1L} \in (p_L^* - \frac{1}{\alpha_h}, p_L^* - \frac{1}{\alpha_\ell})$ , note that firm 1's profits with such a price are

$$\pi_1(p_{1L}) = (p_{1L} - c) + \left( \frac{1}{2} + \frac{\alpha_h}{2}(p_L^* - p_{1L}) \right) \left( p_{1L} + \frac{w}{\alpha_h} - c \right).$$

The profits from such a deviation cannot be profitable if this expression does not have a local maximum in the interval because we've already seen that deviations to either endpoint of the interval are not profitable. The solution to the first order condition for maximizing the expression above is

$$p_{1L} = c + \frac{3}{2\alpha_h} + \frac{1}{2\bar{\alpha}} - \frac{w}{4\bar{\alpha}} - \frac{w}{2\alpha_h}.$$

This fails to be interior if

$$c + \frac{3}{2\alpha_h} + \frac{1}{2\bar{\alpha}} - \frac{w}{4\bar{\alpha}} - \frac{w}{2\alpha_h} > c + \frac{1}{\bar{\alpha}} - \frac{w}{2\bar{\alpha}} - \frac{1}{\alpha_\ell}.$$

After some algebra one can see that this is the case whenever

$$3 + 3\frac{\alpha_h}{\alpha_\ell} + 2\frac{\alpha_h^2}{\alpha_\ell^2} > w,$$

which is true for all  $w < \bar{w}$  as long as  $\alpha_\ell/\alpha_h < 10$  because the left hand side is at least 3.32 and the right hand side is at most  $4(5.5/\sqrt{10} - 1) \approx 2.96$ . Hence, the deviation cannot be profitable. (The assumption of the proposition that  $\alpha_\ell/\alpha_h < 10$  could be weakened by computing the profits at the interior optimum when it exists and showing that they remain below the equilibrium profit level for a broader range of parameter values.)

Part (b) of the proposition is proved in the text.

QED